#### (English Translation)

# **Consolidated Financial Statements**

For The Fiscal Year Ended March 31, 2002

Name of registrant:	NTT DoCoMo, Inc.
Code No.:	9437
Stock exchange on which the Company's shares are listed:	Tokyo Stock Exchange-First Section
Address of principal executive office:	Tokyo, Japan
(URL http://www.nttdocomo.co.jp/)	
Contact:	Yasujyu Kajimura, Senior Manager, General Affairs Department / TEL (03) 5156-1111
Date of the meeting of the Board of Directors for	
approval of the consolidated financial statements:	May 8, 2002
Name of Parent Company:	Nippon Telegraph and Telephone Corporation (Code No. 9432)
Percentage of ownership interest in NTT DoCoMo, Inc.	
held by parent company:	64.1%
Adoption of US GAAP:	No

#### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2002 (April 1, 2001-March 31, 2002)

(1) Consolidated Results of Operations

Amounts are truncated to nearest 100 million yen throughout this report.

		(Milli	ons of yen, except per share amounts)
	<b>Operating Revenues</b>	<b>Operating Income</b>	<b>Recurring Profit</b>
Year ended March 31, 2002	5,171,546 10.4%	1,002,852 29.0%	853,373 24.2%
Year ended March 31, 2001	4,686,004 26.0%	777,162 42.4%	686,918 36.5%

	Net Income	Earnings per Share	Diluted Earnings per Share	ROE (Ratio of Net Income to Shareholders' Equity)	ROA (Ratio of Recurring Profit to Total Assets)	Recurring Profit Margin (Ratio of Recurring Profit to Operating Revenues)
Year ended March 31, 2002	862 (99.8%)	85.95 (yen)	-	0.0%	14.4%	16.5%
Year ended March 31, 2001	365,505 45.0%	37,983.95 (yen)	-	13.9%	14.4%	14.7%
Notes: 1. Equity in earnings (losses) of affiliated companies: For the fiscal year ended March 31, 2002: (125,898) million yen						

2. Average number of shares:

For the fiscal year ended March 31, 2001: (31,845) million yen For the fiscal year ended March 31, 2002: 10,036,000 shares For the fiscal year ended March 31, 2001: 9,622,630 shares None

3. Change in accounting policy:

4. Percentages for operating revenues, operating income, recurring profit and net income in the above table represent annual changes compared to corresponding previous year .

#### (2) Consolidated Financial Position

	Total Assets	Shareholders' Equity	<b>Equity Ratio</b> (Ratio of Shareholders' Equity to Total Assets)	Shareholders' Equity per Share
Year ended March 31, 2002	5,912,581	3,235,068	54.7%	322,346.43 (yen)
Year ended March 31, 2001	5,911,239	3,314,845	56.1%	330,295.50 (yen)
Note: Number of shares outstandi	ng at the end of the fiscal yea	r: Year ended March 31, 20	002: 10,036,000 shares	

Note: Number of shares outstanding at the end of the fiscal year:

Year ended March 31, 2001: 10,036,000 shares

(Millions of yen, except per share amounts)

(Millions of yen)

0

1

(3) Consolidated Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Cash and Cash Equivalents at Fiscal Year End
Year ended March 31, 2002	1,329,615	(1,122,037)	(24,953)	301,048
Year ended March 31, 2001	839,311	(2,737,112)	1,535,194	118,424

(4) Number of consolidated companies and companies accounted for using the equity method The number of consolidated subsidiaries: 34 The number of unconsolidated subsidiaries accounted for using the equity method: 26 The number of affiliated companies accounted for using the equity method: 12

(5) Change of reporting entities

(Note)

The number of consolidated companies added: The number of companies on equity method added:

The number of consolidated companies removed: The number of companies on equity method removed:

2. Consolidated Financial Results Forecasts for the Fiscal Year Ending March 31, 2003 (April 1, 2002-March 31, 2003)

1

8

(Millions of yen)

	<b>Operating Revenues</b>	<b>Recurring Profit</b>	Net Income
Year ending March 31, 2003	5,374,000	971,000	511,000

(Reference) Expected Earnings per Share: 10,183.34 yen

On January 25, 2002, the DoCoMo Board of Directors declared a five-for-one common stock split. The record date for the split was March 31, 2002, with distribution of the split shares expected to follow on May 15, 2002. The expected earnings per share for the year ending March 31, 2003, reflects the scheduled stock split as if it was effective on the beginning of the fiscal year

(NOE) The consolidated financial results forecasts above are forward-looking statements about the future performance of NTT DoCoMo which are based on the assumptions, estimates, judgments, projections and beliefs of the management of the Company in light of the information currently available to it. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. Risks and uncertainties inherent in future projections, the Company's future business operation, the state of the economy in Japan and abroad, possible fluctuations in the securities markets and other changes in circumstances could cause the Company's actual results to differ materially from the projected figures above. Please refer to the special note on forward-looking statements on page 12 for more information on the factors that could cause actual results to differ from the forecasts.

#### 1. Conditions of the Corporate Group

NTT DoCoMo, Inc., (the "Company") principally provides wireless telecommunications services as a member of the NTT Group, which is controlled by Nippon Telegraph and Telephone Corporation ("NTT"), parent holding company.

The Company, its 62 subsidiaries, and its 13 affiliates (collectively "DoCoMo") constitute the largest wireless telecommunications services provider in Japan. Among the 62 subsidiaries, 34 are consolidated subsidiaries and 26 are accounted for using the equity method in the company's consolidated financial statements. Among 13 affiliates, 12 are accounted for using equity method in the company's consolidated financial statements.

The business segments of the DoCoMo and the corporate position of each group company in the DoCoMo are described below.

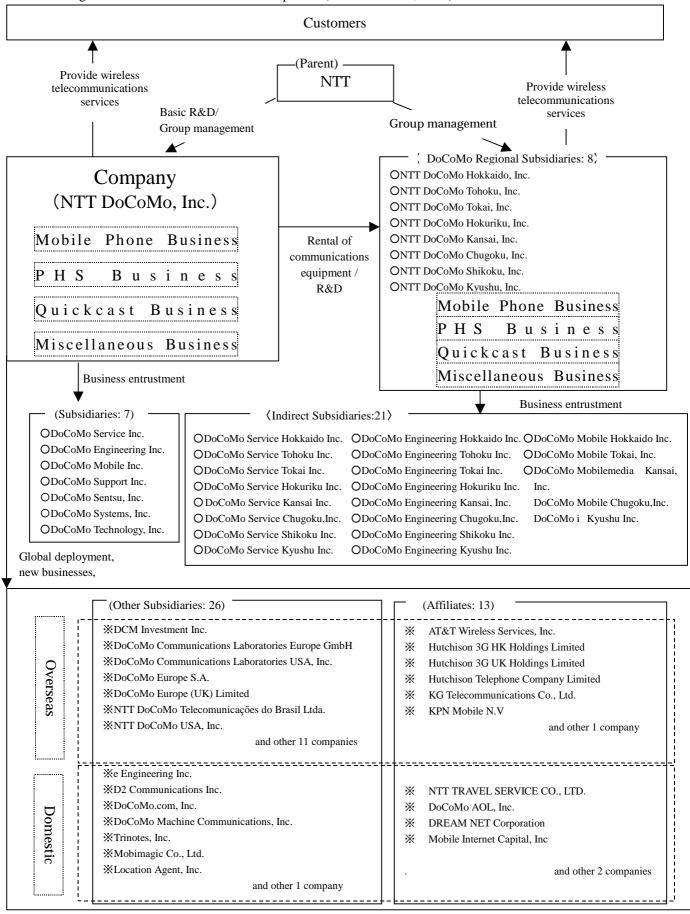
Businesses	Main service lines
Mobile phone business	Cellular services, FOMA services, packet communication services, satellite mobile communications services, in-flight telephone service, and equipment sales for each service.
PHS business	PHS service and PHS equipment sales
Quickcast business	Quickcast service and Quickcast equipment sales (formerly paging service and paging equipment sales)
Miscellaneous business	International dialing service and other miscellaneous businesses

[Business Segment Information]

#### [Position of Each Group Company]

- (1) The Company conducts cellular, PHS, Quickcast and other operations in the Kanto-Koshinetsu region of Japan. The Company also provides nationwide services such as satellite mobile communications service, in-flight telephone service and international dialing service. The Company is solely responsible for overall DoCoMo group R&D activities for basic wireless telecommunications technology, the development of services for the wireless telecommunications business and the development of information processing systems. The Company provides the results of such research and development to its eight regional subsidiaries of the Company, each of which operates in a region of Japan ("DoCoMo Regional Subsidiaries").
- (2) Each of the DoCoMo Regional Subsidiaries conducts cellular (excluding satellite mobile communications service and in-flight telephone service), PHS and Quickcast operation in their respective regions.
- (3) 28 other subsidiaries of the Company, each of which is entrusted with certain services by the Company and/or DoCoMo Regional Subsidiaries, are independent in terms of operational efficiency and professionalism. They are entrusted with a part of the services provided by, or give assistance to, the Company and DoCoMo Regional Subsidiaries.
- (4) There are 26 other subsidiaries and 13 affiliates including, among others, some foreign-based corporations established for the purpose of global deployment of the third-generation mobile communications system (IMT-2000), and joint venture companies established for the purpose of developing new businesses.

The following chart summarizes the above descriptions. (as of March 31, 2002)



(Notes) O indicates the Company's consolidated subsidiaries, and  $\times$  indicates the Company's subsidiaries and affiliates accounted for using the equity method.

#### 2. Management Policies

#### 1. Basic Management Policies

The basic management policies of DoCoMo, which are based on its corporate principle of "creating a new world of communications culture", are to expand DoCoMo's businesses and contribute to realizing a rich and vigorous society by emphasizing and strengthening its current core business of voice communications services as well as assertively promoting mobile multimedia services to the public. Pursuing these goals, DoCoMo intends to maximize its enterprise value and gain confidence from its customers and shareholders.

#### 2. Mid- to Long-Term Management Strategies

The wireless telecommunication market is recently transforming itself through various reorganizations of telecommunication companies in the form of international business and capital alliances for global market expansion. On the other hand, the rate of growth for the Japanese wireless telecommunication market started to slow down due to the higher penetration rate of cellular and PHS services. The Japanese market has entered a transition phase from rapid expansion to stable growth.

Against this backdrop, DoCoMo intends to realize additional growth with its three major mid- to long-term strategies that have been implemented in response to the growing trend for IT utilization and globalization of the society and economy: "from voice to non-voice" as its "multimedia" strategy, "to anything mobile" as its "ubiquity" strategy, and "from domestic to international" as its "globalization" strategy. DoCoMo will also simulataneously reinforce its core businesses. To this end, DoCoMo will implement the following measures:

(1) Multimedia

To further disseminate mobile multimedia services, DoCoMo intends to develop and offer a variety of advanced non-voice services, including the distribution of music, video and text information. DoCoMo also plans to accelerate the take-up of mobile multimedia services with the launch of "FOMA" on a fully commercialized basis that commenced from October 1, 2001, through its capability of transmitting large volumes of data at fast speeds. FOMA service areas will be expanded gradually with a target population coverage of 97% and a target of 6 million FOMA subscribers by the end of March 2004.

DoCoMo also is committed to continuing its research and development on the fourth-generation mobile communications system in order to further enhance services.

(2) Ubiquity

With the development of mobile multimedia services, the business boundaries of mobile communications have extended from conventional "person-to-person" communications to "person-to-machine" communication services, most typically represented by data access to i-mode. DoCoMo intends to continue providing these services in a stable manner while enhancing the service quality. In order to further explore its business domain, DoCoMo intends to equip anything mobile with transmission capabilities by providing "machine-to-machine" communication services, including the ability to monitor the inventory level of vending machines, remotely control intelligent home appliances, or electronic commerce services on mobile information devices (mobile e-commerce).

(3) Globalization

To globalize its businesses, DoCoMo, through its alliances with its investee partners, will facilitate an early deployment of "i-mode" service, IMT-2000 systems based on W-CDMA technology, and mobile multimedia services overseas. At the same time, DoCoMo will continue to explore various opportunities in a bid to flexibly implement its global strategies depending on circumstances, which includes forms of alliances that may not involve equity participation.

#### 3. Basic Policies for Profit Distribution

The basic principles of the Company are to strengthen its financial position and maintain internal reserves in order to build a highly advanced network, offer high-quality and stable services, and promote mobile multimedia. At the same time, the Company aims to continue stable dividend payments taking into account its business performance and business environment.

The internal reserves will be allocated for research and development, capital expenditure, and investment activities in order to respond to the rapid movements in the market. The Company seeks to enhance its enterprise value by introducing new technologies, offering new services and deploying businesses overseas through alliances with new business partners.

#### 4. Organizational Changes to Reinforce Management Control

- (1) DoCoMo established an Advisory Board in February 1999 to receive opinions and proposals of knowledgeable persons from various fields concerning managerial challenges facing DoCoMo. In May 2001, DoCoMo elected new members of the Advisory Board to replace the original members. Similarly, to receive advice from a more global perspective, a "US Advisory Board" was established in December 2000.
- (2) In July 2001, the Company reorganized the Gateway Business Department into the i-mode Business Division with an aim to reinforce its i-mode business. At the same time, 6 branches located in Metropolitan Tokyo were consoldiated into 3 branches in order to strengthen marketing activities and improve operational efficiency.

#### 5. Relationship with the Parent Company

- (1) The Company operates its business mainly in the field of wireless telecommunications under its own managerial responsibilities within the NTT Group. Currently, NTT owns 64.1% of the outstanding shares of the Company, and NTT may be in a position to influence the Company's direction by exercising its appointment and dismissal right with respect to directors as a majority shareholder of the Company.
- (2) The Company and NTT reached an agreement on April 1, 2002, to unify previous agreements reached independently between the eight DoCoMo Regional Subsidiaries and NTT on July 1, 1999 relating to group management/operation by NTT, the content of services, benefits, and appropriate compensation. Under the revised agreement, NTT is being compensated for the services for group management/operation that it provides to the DoCoMo group. In addition, the Company reached an agreement with NTT relating to the basic research and development undertaken by NTT, the content of services, benefits and appropriate compessation on July 1, 1999. NTT is being compensated for the basic research and development it provides to the Company.

#### 6. Target Management Index

Now that the Japanese mobile communications market has entered a period of stable growth, DoCoMo, from the viewpoint of emphasizing profitability, considers EBITDA margin an important index for corporate management. DoCoMo targets to achieve an EBITDA margin of at least 30% and will try to improve it every year in an effort to maximize its enterprise value.

(Note) EBITDA margin = EBITDA / Operating Revenues

(EBITDA: operating income + depreciation/amortization + loss on disposal of property, plant and equipment)

#### 7. Others

Being aware of the importance of continuous action to tackle environmental problems, DoCoMo has actively encouraged "green procurement/purchase", constructed environment-friendly buildings and collected and recycled cellular phones and accessories to alleviate the burdens on environment. DoCoMo is committed to continue these endeavors going forward, with a goal to achieve ISO14001 certification at all levels of the DoCoMo group.

1. Overview of the year ended March 31, 2002 (Fiscal 2001)

(1) Business Overview

Severe business conditions persisted in Japan throughout the fiscal year ended March 31, 2002, with deteriorating unemployment rate, falling income, continued weakness in personal spending, and substantial reductions in corporate earnings and capital investments.

Despite the overall sluggishness, the wireless communications market continued to expand, driven by the popularity of wireless Internet access services including DoCoMo's "i-mode" service. The aggregate number of cellular and PHS subscriptions in Japan exceeded 74.81 million at the end of March 2002, or a penetration rate of 58% of the population. The number of net additional subscribers during this period, however, was limited to only about 80% of the number of net additional subscribers in the previous year, demonstrating that the market has entered a transition phase from rapid expansion to stable growth. In the meantime, competition among wireless carriers has intensified as foreign capital entered the Japanese market, and each carrier continuously introduced various services and tariff packages.

To quickly respond to these changes in the market, DoCoMo endeavored to expand its business domains by steadily implementing businesses centered on its three major growth strategies, while further striving to improve and reinforce its core businesses.

To further promote mobile multimedia, measures to enrich "i-mode" service were undertaken. At the same time, as part of the efforts to cultivate new businesses, a location information service for corporations, "DLP"service, which takes advantage of Global Positioning System (GPS) signals was newly introduced. DoCoMo's solutions business for corporate customers was strengthened in collaboration with a wide range of business partners, and a new car multimedia service was also developed.

DoCoMo started the FOMA service, world's first IMT-2000 mobile communications system using the W-CDMA technology, on May 30, 2001, in the form of an introductory service, and from Oct. 1, 2001, its fully commercialized operation. The coverage of FOMA network has been expanded gradually thereafter.

To facilitate globalization, DoCoMo has transferred technical and business know-how pertaining to "i-mode" service and IMT-2000 to its overseas investee partners. As a consequence, E-Plus Mobilfunk GmbH & Co. KG ("E-Plus") of Germany, a subsidiary of KPN Mobile N.V. ("KPN Mobile") of the Netherlands, launched "i-mode" service in Germany on March 16, 2002.

In January 2002, the Company's board of directors resolved to conduct a five-for-one split of its shares (new shares to be issued on May 15, 2002), as well as to apply to list its shares on the New York Stock Exchange and London Stock Exchange in order to enhance share liquidity, improve the convenience of investors, and increase its options for fund raising. The Company's shares were listed on the two exchanges on March 1, 2002.

Recognizing environmental issues as one of its most immediate and ongoing managerial concern, DoCoMo has undertaken a number of measures to alleviate the burdens it imposes on the environment, including, among others, collection and recycling of used cellular phones, use of the "e-billing" service through which the bill amount is informed to customers on home pages or via e-mail instead of paper, as well as construction of environment-friendly buildings. In February 2002, DoCoMo received the ISO14001 certification at all levels of the organization including its branch offices. It also received an extremely high ranking in eco-efficiency from Innovest Strategic Value Advisors, Inc, a New York-based international investment research firm, in its rating of the world's top telecommunications companies in June 2001.

As a result of the foregoing, the take-up of "i-mode" service expanded significantly and the number of cellular phone subscribers increased, which led to gains in both operating revenues and recurring profit. However, after an appraisal on the fair value of the shares of investee affiliates in accordance with the accounting standard for financial instruments, DoCoMo decided to recognize impairment losses from its investments in AT&T Wireless Services, Inc. of the United States (AT&T Wireless), KPN Mobile, KG

Telecommunications Co., Ltd., of Taiwan (KG Telecom), and Hutchison 3G UK Holdings Limited of the United Kingdom (H3G UK). The impairment losses are recorded in the financial statements as special losses of \$812.8 billion (write-down of investment in affiliated companies). As a consequence, the net income for the year ended March 31, 2002 was \$0.8 billion.

	Consolidated (changes from the previous year)	Non-consolidated (changes from the previous year)
Operating revenues	¥5,171.5 billion (up 10.4%)	¥2,355.7 billion (up 10.0%)
Operating income	¥1,002.8 billion (up 29.0%)	¥420.1 billion (up 24.8%)
Recurring profit	¥853.3 billion (up 24.2 %)	¥406.4 billion (up 38.8%)
Net income (loss)	¥0.8 billion (down 99.8%)	(¥310.7 billion) (-)

[Results for the year ended March 31, 2002]

The results for each business segment are summarized below.

**Mobile Phone Business**: In addition to "mova 211i" series with enhanced e-mail functions and "i-appli"-compatible "mova 503iS" series, DoCoMo increased the variety of products by releasing new model "mova F671i" ("Raku Raku Phone II"), a model especially tailored for use by senior customers, in a bid to disseminate i-mode service to a broader range of age groups. At the same time, the group started "DoCoMo Point Service" as part of its efforts to improve customer services. It also reduced its tariffs to further stimulate demand for data communications by increasing bundled free-call minutes included in monthly plan charges and by allowing a number of telephone discount packages to be used for packet charges.

As part of the measures to respond to customers' diverse needs for mobile multimedia, DoCoMo introduced a new Windows CE-compatible handheld PC "sigmarion II", and launched "infogate", a portal service for PDAs.

DoCoMo's third-generation mobile communications service, FOMA, was commenced on a fully commercialized basis on October 1, 2001, in the areas within 30 kilometers from the center of Tokyo, after a introductory service starting from May 30, 2001. Upon the launch of the fully commercialized service, three different terminal devices were offered simultaneously; the standard type "FOMA N2001", the visual handset supporting video phone capabilities, "FOMA P2101V", and the data card "FOMA P2401". In November 2001, "i-motion service", which enables the transmission and replay of video and sound data taking advantage of FOMA's fast packet speed of up to 384Kbps downlink, was started, and a new handset carrying this capability "FOMA N2002" was released at the same time. In March 2002, another "i-motion"-compatible visual type handset "FOMA D2101V" was introduced. Meanwhile, in an effort to disseminate FOMA services among businesses, DoCoMo has reinforced solution sales to create new demand, proposing construction site support systems that utilize video communications and marketing support systems leveraging FOMA's high-speed, large-volume data transmission capabilities. The Company has expanded the service areas of FOMA aggressively, and covered approximately 92% of the populated areas in the Kanto-Koshinestu region by the end of March 2002. FOMA service was commenced in Tokai and Kansai areas in December 2001, at which point about 50% of the populated areas in Japan were covered.

As for "i-mode", DoCoMo has taken measures to improve customers' convenience by providing services such as "AOLi", which links the mail services of "i-mode" and AOL, and "i-area", a service that enables users to easily retrieve information pertaining to the neighborhood of the customer's location. In parallel, content offerings on "i-appli", and DoCoMo's other i-mode services were further enriched in order to boost usage. Other new services were also developed jointly with other companies, including "Cmode service", which allows "i-mode" to interact with vending machines to offer cash-free shopping.

On the other hand, DoCoMo has made utmost efforts to counter unsolicited bulk e-mails sent in massive numbers to unidentified addresses via the Internet. Such efforts include requesting the customers to change default i-mode mail addresses into alpha-numeric addresses, blocking the reception of mails sent en masse to unknown addresses, adding functions to handsets to allow mail reception only from designated domains, among others. At the same time, the Company has taken legal action against pernicious unsolicited bulk e-mail senders.

With regard to satellite communications services, the Company started satellite in-flight telephone service and credit phone service to further improve convenience and provide a stable means for communications in mountainous areas or in the event of emergency.

As a result of foregoing, the number of subscribers to DoCoMo's principal services, and revenues at the end of Fiscal 2001 were as follows:

(10 thousand subscribers) Consolidated Non-consolidated (changes from March 31, 2001) (changes from March 31, 2001) Cellular services 4,069 1,665 (up 13.0%) (up 11.9%) FOMA services 9 8 (-) (-) i-mode service\* 3,216 1,281 (up 48.2%) (up 57.2%) Satellite mobile communications 3 services (up 2.1%)

[Number of Subscribers for Main Services as of March 31, 2002]

\*The number of i-mode subscribers is the aggregate of PDC i-mode subscribers (consolidated: 32,075,000 subscribers, non-consolidated: 12,740,000 subscribers) and FOMA i-mode subscribers (consolidated: 81,000 subscribers, non-consolidated: 73,000 subscribers).

	Consolidated	Non-consolidated	
	(changes from previous year)	(changes from previous year)	
Mobile phone business revenues	¥ 5,022.1 billion	¥2,279.7 billion	
	(up 10.9%)	(up 10.5%)	
Cellular revenues	¥ 3,265.7 billion	¥1,373.5 billion	
	(up 5.2%)	(up 4.9%)	
FOMA revenues*	¥ 1.7 billion	¥1.6 billion	
	(-)	(-)	
Packet communication	¥ 715.6 billion	¥292.5 billion	
revenues	(up 102.5%)	(up 112.3%)	
Satellite mobile	¥9.2 billion		
communications revenues	(down 4.9%)		
Mobile phone business income	¥ 1,067.5 billion	¥441.1 billion	
	(up 20.1%)	(up 17.0%)	

[Results for the Year ended March 31, 2002]

\* Inclusive of packet data transmission revenues from FOMA subscribers.

**PHS Business**: In a bid to promote PHS service, DoCoMo released various new products including "P-in m@ster", a data card capable of handling both PHS and 9600bps cellular connections, "P-in memory", a data card with a built-in memory of 16MB, "Picwalk SH712m", a handset for the music distribution service "M-stage music" that can also support voice communications, and "Paldio 633S", a PHS handset compatible with "Bluetooth Ver. 1.1" (a technical standard for short distance radio connections for PCs and mobile phones, etc). At the same time, DoCoMo started a new tariff discount service for data communications "P-p@c", and increased the availability of content for music/video distribution services on PHS in order to facilitate the use of data services, while making further efforts to slash costs by utilizing its facilities more efficiently.

As a consequence of the foregoing, PHS subscriber count and revenues amounted to the following: [No. of PHS subscribers as at March 31, 2002]

(10 thousand subscribers)

(¥18.4 billion)

(up 40.4%)

		(10 thousand subscriber
	Consolidated	Non-consolidated
	(changes from March 31, 2001)	(changes from March 31, 2001)
PHS service	192	92
	(up 6.0%)	(up 7.3%)
Results for the year ended Ma	arch 31, 2002	
	Consolidated	Non-consolidated
	(changes from previous year)	(changes from previous year)
PHS business revenues	¥ 114.5 billion	¥59.5 billion
	(up 1.3%)	(down 3.9%)

(¥ 58.7 billion)

(up 36.0%)

**Quickcast Business**: Despite attempts to boost system sales to corporate users and municipal governments by emphasizing Quickcast's multicast feature and information distribution capability, and to slash costs by streamlining its operations, the Quickcast business suffered from a constant decline in subscriptions as the market for pager services in Japan continued to shrink. Results and the number of subscribers at the end of March 2002 are summarized below:

[No. of Quickcast subscribers as at March 31, 2002]

Income (loss) from PHS business

(10 thousand subscribers)

	Consolidated	Non-consolidated
	(changes from March 31, 2001)	(changes from March 31, 2001)
Quickcast service	83	30
	(down 24.7%)	(down 25.6%)

	Consolidated (changes from previous year)	Non-consolidated (changes from previous year)
Quickcast business revenues	¥ 10.9 billion (down 40.9%)	¥9.3 billion (down 22.7%)
Income (loss) from Quickcast business	(¥ 6.3 billion) (up 69.8%)	(¥1.5 billion) (up 82.4%)

**Miscellaneous Business**; Thanks to measures to promote "World Call" service, an international dialing service from cellular phones, its subscriber base rose 58.9% year on year to 433,000 at the end of March 2002. Leveraging their own technologies and know-how, the subsidiaries in the DoCoMo group have expanded into new business areas, including the development of various systems and provision of new services. The results for the year ended March 31, 2002 are summarized below.

[Results for the Year ended March 31, 2002]

	Consolidated (changes from previous year)	Non-consolidated (changes from previous year)
Miscellaneous business revenues	¥ 23.9 billion (down 1.9%)	¥7.1 billion (up 36.0%)
Income (loss) from Miscellaneous business	¥ 0.3 billion (down 57.9%)	(¥1.0 billion) (down 3.0 %)

#### (2) Cash Flow Conditions

Certain information about DoCoMo's cash flows on a consolidated basis for the year ended March 31, 2002, are summarized as follows: As for cash flows from operating activities, despite the decrease in income before income taxes for the year ended March 31, 2002, net cash provided by operating activities was ¥1,329.6 billion, up ¥490.3 billion (or 58.4%) year on year due largely to the increase in non-cash expenses such as depreciation and write-down of investment in affiliated companies, as well as to the fact that payments of telephone bills for the previous fiscal year which normally would have been due on March 31, 2001 was collected in the following fiscal year as the last day of March 2001 coincided with a bank holiday. Similarly, since the last day of the fiscal year ended March 31, 2002 coincided with a bank holiday, payments of the telephone bills of approximately ¥244 billion was collected in the following month (in the following fiscal year). As for cash flows from investing activities, in spite of an increase in purchase of property and equipment, net cash used in investing activities was ¥1,122 billion, down ¥1,615 billion (or 59.0%) year on year. This was due primarily to a decrease in spending for the purchase of investment securities, which was caused by the inclusion of strategic overseas investments totaling ¥1,795.8 billion in KPN Mobile, H3G UK, AT&T Wireless and KG Telecom in spending for the previous fiscal year. With regard to cash flows from financing activities, net cash used in financing activities was ¥24.9 billion, down ¥ 1,560.1 billion year on year due primarily to issuance of new shares and borrowings to finance strategic overseas investment for the previous consolidated fiscal year.

#### (3) Profit Distribution for Fiscal 2001

The Company has decided to pay a total annual dividend of \$1,500 per share, including an interim dividend of \$500 per share, a year-end dividend of \$500 per share, and a special commemorative dividend of \$500 commemorating the  $10^{\text{th}}$  anniversary of the launch of DoCoMo's mobile communications business in July 1992.

(Notes)1. The Company's board of directors, at its meeting on November 7, 2001, resolved to pay interim dividends for Fiscal 2001.

2. Dividends for Fiscal 2001 will be paid to the shares owned by shareholders who were registered on the register of shareholders or the register of beneficial shareholders as of the close of business on March 31, 2002. New shares to be issued on May 15, 2002 as a result of the Company's recent stock split (4 new shares will be issued additionally to each share owned by shareholders who are registered on the register of shareholders or the register of beneficial shareholders as of the close of business on March 31, 2002) will not be eligible to receive the above-mentioned dividends, but will be eligible for profit distribution from Fiscal 2002.

2. Prospects for the Fiscal Year ending March 31, 2003

(1) Business Outlook

The mobile communications market in Japan is currently facing a major transition to a period of stable growth, with a rising penetration rate and rapidly increasing demand for data communications services. Against this backdrop, DoCoMo has decided to attach greater emphasis on profits rather than revenues, and will further expand its business fields by pursuing the three major strategies of "multimedia", "ubiquity", and "globalization" to achieve further growth while reinforcing its existing core businesses.

In order to strengthen its core businesses, DoCoMo plans to continue maintaining and enhancing its network quality and offer diversified tariff packages. New services and products catering to customer needs, including handsets with built-in cameras or infrared communications capability, are also planned for release to acquire more new customers, curb churns, and encourage usage by customers. As for "i-mode", DoCoMo intends to stimulate further usage by offering handsets supporting faster downlink packet speeds and greater "i-appli" content size, which will enable the distribution of large-volume content. As part of the offerings for ubiquitous services, the group intends to provide electronic commerce services that will realize cash-free shopping on mobile phones as well as services to remotely control intelligent home appliances, and thereby expand usage. On the other hand, DoCoMo will disclose the interface conditions with its packet communications network, so that Internet service providers can provide services similar to DoCoMo's "i-mode", which is intended to further develop the mobile multimedia market.

As for FOMA, all major cities nationwide were included in its service areas from April 2002. The coverage will be expanded further to 90% of the populated areas in Japan by the end of March 2003. More advanced services are planned to be started on FOMA this fiscal year, including video distribution service, video mail service, and dual network service which allows users to use both FOMA and PDC phones with the same telephone number. In the meantime, further efforts will be made to bring down the size, weight and power consumption of handsets. Also, the group will reinforce solution marketing activities targeted at corporate customers to facilitate the use of FOMA services among this segment.

To counter the unsolicited bulk e-maill problem, as the Diet passed the relevant legislation recently, DoCoMo intends to take adequate measures as a carrier, and implement other prevention mechanisms such as the development of selective receiving functions.

As part of the Company's efforts to accelerate mobile multimedia on a global scale, "i-mode" is planned for launch this fiscal year in the Netherlands, Belgium and Taiwan following Germany. In addition, preparations for the introduction of IMT-2000 will be continued, transferring the know-how obtained through the deployment of FOMA services in Japan to overseas investee affiliates. Going forward, the Company plans to explore investment opportunities primarily in the Asia region, and also flexibly look into other options including alliances that do not involve equity participation depending on the circumstances. The goal of the group's international strategy is to enhance the enterprise value of its investee affiliates by developing their businesses over the mid-to-long term.

With regard to PHS, Quickcast, satellite mobile communications, and other loss-making services, DoCoMo will continue its efforts to reduce costs and improve their financial performance by boosting efficiency. At the same time, these existing businesses will be reviewed taking into account the changes in business environment.

Furthermore, to swiftly respond to changes in the business environment and intensified competition, DoCoMo will require each board member and employee to ensure compliance, and implement a business procedure emphasizing innovation, speed and efficiency. Specifically, DoCoMo will endeavor to speed up the decision making process by fully utilizing the new corporate information system introduced on April 1, 2002, and to facilitate an efficient management of the group by integrating and transferring some operations, e.g., maintenance and customer acceptance, to subsidiaries. In other words, DoCoMo plans to thoroughly select and concentrate its managerial resources through this process. To further integrate and solidify the management as a corporate group, the Company plans to carry out an equity swap with its regional subsidiaries.

In July 2002, DoCoMo will celebrate the 10<sup>th</sup> anniversary of the launch of its business. Seizing this opportunity, DoCoMo would like to renew its determination to challenge the mobile frontier by developing new businesses and services, and thereby maximize the enterprise value of the entire group.

As a result of the foregoing, the number of subscribers for DoCoMo's main services and the business results for Fiscal 2002 are forecast as below.

Consolidated Non-consolidated (changes from March 31, 2002) (changes from March 31, 2002) Cellular 4,240 1,710 (up 2.7 %) (up 4.2%) FOMA 138 84 (up 1,443.1%) 942.2%) (up i-mode \* 3,680 1,480 (up 14.4%) (up 15.5%) PHS 94 196 (up 2.0%)(up 2.2%) Quickcast 21 61 (down 26.5%) (down 28.6%)

\* Figures for i-mode include FOMA i-mode subscribers (1,180,000 on a consolidated basis and 710,000 on a non-consolidated basis).

#### [Results Forecast for Fiscal 2002]

	Consolidated	Non-consolidated
	(changes from Fiscal 2001)	(changes from Fiscal 2001)
Operating revenues	¥ 5,374 billion	¥ 2,486 billion
	(up 3.9%)	(up 5.5%)
Operating income	¥ 1,045 billion	¥ 444 billion
	(up 4.2%)	(up 5.7%)
Recurring profit	¥ 971 billion	¥ 432 billion
	(up 13.8%)	(up 6.3%)
Net income	¥ 511 billion	¥ 252 billion
	(-)	(-)

#### (2) Profit Distribution Outlook for Fiscal 2002

The basic policies of the Company are to strengthen its financial position, secure internal reserves and continue a stable payment of dividends while based on a comprehensive review of various factors such as the Company's performance and business environment.

The Company intends to pay a total annual dividend of ¥500 per share, after reviewing the amount of dividend in view of the five-for-one share split to take effect on May 15, 2002 based on the above-mentioned principles.

To further integrate the management as a corporate group, the Company plans to carry out share exchanges with its regional subsidiaries. To this end, the Company intends to seek the approval of its shareholders at the 11<sup>th</sup> regular annual shareholders' meeting scheduled in June 2002 with respect to the repurchase of its own shares in accordance with Article 210 of the Commercial Code of Japan and a reduction of statutory reserves to secure the source of the repurchase. If an approval is obtained, the payment of interim dividends is expected to be suspended, as the Company will not be able to satisfy the conditions for the payment of interim dividends as set forth in the Commercial Code of Japan. A total annual dividend stated above will be paid as a year-end dividend.

[Subscriber Forecast for Main Services as at March 31, 2003]

(10 thousand subscribers)

Special Note Regarding Forward-Looking Statements

These consolidated financial statements contain forward-looking statements such as forecasts on results of operation, policies, management strategies, objectives, plans, recognition and evaluation of facts, expected number of subscribers or financial results, and prospects of dividend payment. All forward-looking statements that are not historical facts are based on management's current expectations, assumptions, estimates, projections, plans, recognition and evaluations based on the information currently available. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. These forward-looking statements are subject to various risks and uncertainties. Known and unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in or suggested by any forward-looking statement. DoCoMo cannot promise that its assumptions, expectations, projection, anticipated estimates or other information expressed in these forward-looking statements will turn out to be correct. Potential risks and uncertainties include, without limitation:

- DoCoMo's ability to continue to attract and retain subscribers to its services;
- DoCoMo's ability to add capacity to its existing wireless networks;
- DoCoMo's ability to expand its third-generation (3G) wireless services (FOMA) as planned, and acquire and retain subscribers to it;
- DoCoMo's ability to successfully expand internationally through international alliances and investment outside of Japan;
- Regulatory developments and changes, in particular in the areas of telecommunications and radio wave transmission, and DoCoMo's ability to respond to and adapt to those changes;
- DoCoMo's ability to continue to win acceptance of its services and products, which are offered in highly competitive markets characterized by continuous introduction of new services and products, rapid developments in technology and subjective and changing consumer preferences; and
- Volatility and changes in the economic conditions and securities market in Japan and other countries, and DoCoMo's ability to respond to and adapt to those changes.

# **4. CONSOLIDATED FINANCIAL STATEMENTS:**

# (1) CONSOLIDATED BALANCE SHEETS

	March 31,	2001	March 31,	2002	Increase
	Amount	%	Amount	%	(Decrease)
ASSETS Fixed assets					
Fixed assets for					
telecommunication businesses					
Property, plant and equipment	2,288,878		2,570,680		281,801
Machinery and equipment	1,046,896		1,213,032		166,135
Antenna facilities	355,710		398,029		42,319
Satellite mobile communications facilities	5,900		4,567		(1,333)
Terminal equipment	3,160		2,468		(692)
Telecommunications line facilities	3,927		8,528		4,601
Pipe and hand holes	2,813		4,325		1,511
Buildings	265,810		312,857		47,047
Structures	50,669		52,313		1,643
Other machinery and equipment	8,850		12,448		3,597
Vehicles	403		457		54
Tools, furniture and fixtures	187,051		209,576		22,525
Land	151,366		173,687		22,321
Construction in progress	206,316		178,387		(27,929)
Intangible fixed assets	337,407		422,832		85,424
Right to use utility facilities	14,198		13,216		(982)
Computer software	270,396		349,229		78,833
Leasehold rights	10,895		12,487		1,591
Other intangible fixed assets	41,917		47,898		5,981
Total fixed assets for					
telecommunication businesses	2,626,286		2,993,512		367,226
Investments and other assets					
Investment securities	1,928,426		981,915		(946,510)
Long-term loans receivable	38		40		2
Deferred income taxes	89,614		521,047		431,432
Other investments	66,331		71,186		4,855
Allowance for doubtful accounts	(928)		(1,153)		(224)
Total investments and other assets	2,083,481		1,573,037		(510,444)
Total fixed assets	4,709,767	79.7	4,566,549	77.2	(143,218)
Current assets					
Cash and bank deposits	116,065		300,114		184,048
Notes and accounts receivable, trade	908,251		865,691		(42,559)
Securities	199		202		2
Supplies	125,237		111,888		(13,349)
Deferred income taxes	24,408		38,039		13,631
Other current assets	50,283		50,973		690
Allowance for doubtful accounts	(22,974)		(20,876)		2,097
Total current assets	1,201,472	20.3	1,346,032	22.8	144,560
TOTAL ASSETS	5,911,239	100.0	5,912,581	100.0	1,342

					(Millions of
	March 31, 2001		March31,	2002	Increase
	Amount	%	Amount	%	(Decrease)
LIABILITIES					
Long-term liabilities					
Bonds	296,000		627,000		331,000
Long-term borrowings	367,282		508,347		141,065
Liability for employees' severance payments	124,595		151,340		26,744
Reserve for point loyalty programs	24,999		77,542		52,543
Other reserve	147		222		74
Other long-term liabilities	3,368		3,239		(129)
Total long-term liabilities	816,393	13.8	1,367,692	23.1	551,299
Current liabilities					
Current portion of long-term debt	175,685		212,934		37,248
Accounts payable, trade	364,350		253,892		(110,458)
Short-term borrowings	543,700		43,550		(500,150)
Accrued income taxes	203,815		293,409		89,593
Accounts payable-other	337,024		342,438		5,413
Other current liabilities	80,669		62,757		(17,912)
Total current liabilities	1,705,246	28.8	1,208,981	20.5	(496,264)
TOTAL LIABILITIES	2,521,639	42.6	2,576,674	43.6	55,034
MINORITY INTEREST					
Minority interest		1.0	100.000		
in consolidated subsidiaries	74,754	1.3	100,838	1.7	26,084
SHAREHOLDERS' EQUITY					
Common stock	949,679	16.1	949,679	16.1	_
Additional paid-in capital	1,292,385	21.9	1,292,385	21.9	_
Consolidated retained earnings	999,488	16.9	989,633	16.7	(9,855)
Net unrealized gains on securities	47,670	0.8	1,726	0.0	(45,944)
Foreign currency translation adjustments	25,621	0.0	1,720	0.0	(43,944) (23,976)
TOTAL SHAREHOLDERS'	20,021	0.1			(20,210)
EQUITY	3,314,845	56.1	3,235,068	54.7	(79,776)
TOTAL LIABILITIES, MINORITY INTEREST AND					
INTEREST AND SHAREHOLDERS' EQUITY	5,911,239	100.0	5,912,581	100.0	1,342

#### Year ended Year ended Increase March 31, 2001 March 31, 2002 (Decrease) Amount Amount % % **Recurring profits and losses Operating revenues and expenses Telecommunication businesses** 3,599,329 76.8 4,106,763 79.4 507,433 **Operating** revenues 2,877,394 61.4 3,149,183 60.9 271,789 Operating expenses **Operating income from** 721,935 15.4 18.5 telecommunication businesses 957,579 235,644 Other businesses Operating revenues 1,086,674 23.2 1,064,782 20.6 (21, 891)19.7 1,031,446 22.0 1,019,509 (11,936)**Operating expenses Operating income from other** 1.2 0.9 (9,954)businesses 55,227 45,272 **Total operating income** 777,162 16.6 1,002,852 19.4 225,690 Non-operating revenues and expenses (2,133) **Non-operating revenues** 11.217 0.2 9.083 0.2 Interest income 154 (709)863 Dividend income 112 76 (36)2,123 Foreign exchange gains 828 (1,294)Lease and rental income 1,434 1.885 450 Gain on sale of investment securities 1,355 1.355 Amortization of consolidation goodwill 172 424 252 4,359 Miscellaneous income 6,511 (2,151)2.2 158,562 3.1 Non-operating expenses 101,461 57,101 19,890 Interest expense 22,950 (3,060)Stock issuance costs 20.355 (20, 355)Loss on write-off of inventories 16.786 9,526 (7, 259)Impairment of investment securities 5.637 (5,637)Equity in losses of affiliated companies 31,845 125,898 94,053 3.884 Miscellaneous expenses 3,246 (638)16.5 **Recurring profit** 686,918 14.6 853,373 166,454 Special profits and losses **Special losses** 812,897 15.7 812,897 \_ \_ Write-down of investment in affiliated 812,897 15.7 812,897 companies Income before income taxes 686,918 14.6 40,476 0.8 (646,442) Income taxes-current 322,522 453,914 131,392 6.9 8.8 (443,370) Income taxes-deferred (21,911) (0.5)(8.6) (421, 458)20,802 0.4 29.069 Minority interest 0.6 8,266 Net income 365,505 7.8 862 0.0 (364,642)

Note The denominator used to calculate the percentage figures is the aggregate amount of operating revenues from telecommunication businesses and other businesses.

#### (2) CONSOLIDATED STATEMENTS OF INCOME

# (3) CONSOLIDATED STATEMENTS OF RETAINED EARNINGS

	Year ended March 31, 2001	Year ended March 31, 2002
Balance of consolidated retained earnings at beginning of the year	643,824	999,488
Increase in consolidated retained earnings	300	260
Increase in retained earnings due to increase in the number of consolidated subsidiaries Increase in retained earnings due to decrease in the number of	300	-
companies accounted for using the equity method	-	260
Decrease in consolidated retained earnings	10,141	10,979
Cash dividends	9,576	10,036
Bonuses to directors and corporate auditors	565	658
[(incl.) Bonuses to corporate auditors]	[71]	[77]
Decrease resulting from increase of affiliates on equity method	0	285
Net income	365,505	862
Balance of consolidated retained earnings at end of the year	999,488	989,633

#### Year ended Year ended March 31, 2001 March 31, 2002 I. Cash flows from operating activities: 1. Income before income taxes 686.918 40.476 2. Depreciation and amortization 582,167 628,719 3. Loss on sale or disposal of property, plant and equipment 48,260 34,867 4. Interest and dividend income (976) (230)5. Interest expense, discounts on commercial paper 23,119 19,958 6. Equity in losses of affiliated companies 31,845 125.898 7. Write-down of investment in affiliated companies 812,897 8. (Increase) decrease in notes and accounts receivable, trade, net of allowance for doubtful accounts (435, 546)42,559 9. (Increase) decrease in inventories (40,747)11,504 10. Increase in liability for employees' severance payments 35,495 26,744 11. Increase (decrease) in accounts payable, trade 161.198 (99.689)12. (Decrease) increase in accrued consumption tax (3, 146)9,516 13. Other - net 79.438 60,314 Subtotal 1,168,027 1,713,538 14. Interest and dividends received 988 236 (24.455)15. Interest paid (19.838)16. Income taxes paid (305, 249)(364,321) Net cash provided by operating activities 839,311 1,329,615 **II.** Cash flows from investing activities: 1. Purchase of property, plant and equipment (800,133) (860,283) 2. Purchase of intangible fixed assets and other investments (149,274)(199,361) 3. Purchase of investment securities (1,828,173)(65.818)4. Advances on loans, deposits and other investments (4,363) (941) 5. Proceeds from collections of loans, deposits and other investments 43,274 3,606 6. Other - net 1,557 761 (2,737,112)(1.122.037)Net cash used in investing activities **III.** Cash flows from financing activities: 1. Net change in short-term borrowings (499,298) 545,800 2. Net increase (decrease) in commercial paper 60,500 (23,000)3. Proceeds from long-term borrowings 76,000 267,000 4. Repayment of long-term borrowings (246, 619)(140,685)5. Proceeds from issuance of bonds 179,272 418,237 6. Redemption of bonds (37,000)7. Issuance of common stock 930,006 8. Cash dividends paid (9,766) (10, 207)Net cash provided by (used in) financing activities 1,535,194 (24,953)IV. Effect of exchange rate changes on cash and cash equivalents 27 0 V. Net (decrease) increase in cash and cash equivalents (362, 579)182,624 VI. Cash and cash equivalents at beginning of the year 481,003 118,424 VII. Cash and cash equivalents at end of the year 118,424 301,048

# (4) CONSOLIDATED STATEMENTS OF CASH FLOWS

## Accounting Basis for the Consolidated Financial Statements

#### 1. Scope of consolidation

(1) Consolidated subsidiaries: 34 companies

Major consolidated subsidiaries are eight regional subsidiaries (such as NTT DoCoMo Kansai, Inc.), DoCoMo Sentsu, Inc., DoCoMo Service Inc., and DoCoMo Engineering Inc. DoCoMo Technology, Inc., which was established during the fiscal year ended March 31, 2002, has been newly consolidated.

(2) Unconsolidated subsidiaries: 28 companies

Major unconsolidated subsidiaries are NTT DoCoMo USA, Inc., DoCoMo.com, Inc., and Mobimagic Co., Ltd. These subsidiaries are not consolidated because the total assets, revenues, and the Company's share of net income and retained earnings of these subsidiaries are not significant and do not have material effects on the consolidated financial statements.

- 2. Equity method
  - (1) Unconsolidated subsidiaries accounted for using the equity method: 26 companies

Major unconsolidated subsidiaries accounted for using the equity method are NTT DoCoMo USA, Inc., DoCoMo.com, Inc., and Mobimagic Co., Ltd.

Six unconsolidated subsidiaries including Mobimagic Co., Ltd. and DCM Capital HKG (UK) Limited have been newly accounted for using the equity method from the fiscal year ended March 31, 2002. The Company purchased additional shares of Mobimagic Co., Ltd. and established DCM Capital HKG (UK) Limited during the period.

(2) Affiliates accounted for using the equity method: 12 companies Major affiliates accounted for using the equity method are AT&T Wireless Services, Inc. ("AT&T Wireless"), KPN Mobile N.V. and Hutchison 3G UK Holdings Limited.

Two affiliates, AT&T Wireless, which became an affiliated company during this fiscal year, and Hutchison 3G HK Holdings Limited, of which the Company purchased the shares during the same period, have been newly accounted for using the equity method.

The investment in bitwallet. inc is no longer accounted for using the equity method for the fiscal year ended March 31, 2002 because the Company's ownership interest in it decreased during the period.

AT&T Wireless became an affiliate as AT&T Wireless was split off from AT&T Corporation on July 9, 2001 and AT&T Corporation preferred tracking stock, which the Company purchased in the previous fiscal year, was converted into AT&T Wireless common stock.

- (3) Two unconsolidated subsidiaries, DoCoMo Mobile Chugoku, Inc., DoCoMo i Kyushu Inc., and one affiliate, APMT MC-DCM Holding Pte Ltd are not accounted for using the equity method because they are development stage companies and the Company's share of net income and retained earnings of these companies are not significant and do not have material effects on the consolidated financial statements.
- (4) Additional note on the equity method

For a company accounted for using the equity method that has a fiscal period different from that of the consolidated financial statements, such company's financial statements for its own fiscal period are used. Consolidation goodwill related to affiliates is amortized on the straight-line method over the estimated period of the benefit. When consolidation goodwill is not significant, it is expensed in the period it is acquired.

3. Fiscal year end of the consolidated subsidiaries

The consolidated subsidiaries have the same fiscal year end as that of the consolidated financial statements.

#### 4. Significant accounting policies

- (1) Depreciation of fixed assets
  - a. Property, plant and equipment

Depreciation of property, plant and equipment is computed by the declining balance method with the exception of buildings, which are depreciated on the straight-line method.

b. Intangible fixed assets

Intangible fixed assets are amortized using the straight-line method except for computer software for sales purposes.

i) Computer software for sales purposes:

The annual amortization amount of computer software for sales purposes is the greater of the amount computed using (a) the ratio that current gross revenues bear to the total of current and anticipated future gross revenues or (b) the straight-line method over the remaining estimated economic life of the product including the period being reported on.

- ii) Computer software for internal use:Computer software for internal use is amortized on the straight-line basis over the estimated useful life.
- (2) Valuation of securities
  - a. Debt securities designated as held-to-maturity are carried at amortized cost.
  - b. Available-for-sale securities whose fair value is readily determinable are stated at fair value as of the end of the fiscal year with unrealized gains and losses, net of applicable deferred tax assets/liabilities, not reflected in earnings, but directly reported as a separate component of shareholders' equity. The cost of securities sold is determined by the moving-average method. Available-for-sale securities whose fair value is not readily determinable are stated primarily at moving-average cost except for debt securities, which are stated at amortized cost.

#### (3) Valuation of inventories

Inventories are stated at cost. The cost of telecommunications equipment to be sold is mainly determined by the first-in, first-out method. The cost of other inventories is mainly determined by the specific identification method.

#### (4) Deferred assets

Bond issue costs are expensed at the time of payment.

- (5) Allowance for doubtful accounts, liability for employees' severance payments and reserve for point loyalty programs
  - a. Allowance for doubtful accounts

The Company and its consolidated subsidiaries provide for doubtful accounts principally at an amount computed based on the historical bad debt ratio during a certain reference period plus the estimated uncollectable amount based on the analysis of certain individual accounts, including claims in bankruptcy.

b. Liability for employees' severance payments

In order to provide for the employees' retirement benefits, the Company and its consolidated subsidiaries accrue the liability as of the fiscal year end in an amount calculated based on the estimated projected benefit obligation and plan assets at the end of the fiscal year.

Actuarial losses are expensed as incurred.

Prior service cost is amortized on the straight-line method over the average remaining service periods of the employees at the time of recognition.

c. Reserve for point loyalty programs

The costs of awards under the point loyalty programs called "DoCoMo Point Service" and "Club DoCoMo" that are reasonably estimated to be redeemed by its customers in the future based on historical data are accounted for as reserve for point loyalty programs.

(6) Foreign currency translation

Foreign currency monetary assets and liabilities are translated into Japanese yen at the current spot rate at the end of the fiscal year and the resulting translation gains or losses are included in current earnings.

All assets, liabilities, revenues and expenses of foreign subsidiaries and affiliates are translated into Japanese yen at the current spot rate at the end of the fiscal year, and shareholders' equity is translated at historical rates. The resulting translation adjustments are accumulated as a component of shareholders' equity.

(7) Leases

Finance leases other than those deemed to transfer ownership of properties to lessees are not capitalized and are accounted for in the same manner as operating leases.

#### (8) Hedge accounting

a. Hedge accounting

Japanese GAAP provides for two general accounting methods for hedging financial instruments. One method is to

recognize the changes in fair value of a hedging instrument in earnings in the period of the change as a gain or loss together with the offsetting loss or gain on the hedged item attributable to the risk being hedged. The other method is to defer the gain or loss over the period of the hedging contract together with the offsetting loss or gain deferral of the hedged items. The Company and its consolidated subsidiaries have adopted the latter accounting method.

However, when a forward foreign exchange contract meets certain conditions, it is accounted for in the following manner:

- (i) The difference between the Japanese yen amounts of the forward exchange contract translated using the spot rate at the transaction date of the hedged item and the spot rate at the date of inception of the contract, if any, is recognized in the income statement in the period which includes the inception date of the contract; and
- (ii) The discount or premium on the contract (that is, the difference between the Japanese yen amounts of the contract translated using the contracted forward rate and the spot rate at the date of inception of the contract) is recognized over the term of the contract.

In addition, when an interest rate swap contract meets certain conditions, the net amount to be paid or received under the contract is added to or deducted from the interest on the hedged items.

b. Hedging instruments and hedged items Hedging instruments: Forward foreign exchange contracts Interest rate swap contracts

Hedged items: Foreign currency transactions Interest expense on borrowings

c. Hedging policy

DoCoMo Group uses financial instruments to hedge market fluctuation risks in accordance with its internal policies and procedures.

d. Assessment method of hedge effectiveness

DoCoMo Group does not assess hedge effectiveness, because all its forward foreign exchange contracts and interest rate swap contracts are accounted for in the manner described in the second and third paragraphs of (8) a. above, respectively.

# (9) Consumption taxConsumption tax is separately accounted for by excluding it from each transaction amount.

- 5. Valuation of assets and liabilities of consolidated subsidiaries Only the Company's portion of the assets and liabilities of the acquired subsidiaries is stated at fair value in consolidation.
- 6. Amortization of consolidation goodwill

Consolidation goodwill related to subsidiaries is expensed in the period when acquired, because it is not significant.

7. Appropriation of retained earnings

Appropriation of consolidated retained earnings is recorded in the period in which appropriation is approved.

8. Cash and cash equivalents in the consolidated statements of cash flows

Cash and cash equivalents in the consolidated statements of cash flows includes cash balances, demand deposits and highly liquid short-term investments with an original maturity of three months or less, which are low-risk and readily convertible to known amounts of cash.

#### **Change in Presentation**

- 1. "Gain on sale of investment securities", which had been included in "miscellaneous income" in non-operating revenues for the fiscal year ended March 31, 2001, was separately reported for the fiscal year ended March 31, 2002, because the amount became significant (¥1,012 million for the fiscal year ended March 31, 2001).
- 2. "Impairment of investment securities", which had been separately reported in non-operating expenses for the fiscal year ended March 31, 2001, was included in "miscellaneous expenses" for the fiscal year ended March 31, 2002, because the amount became insignificant (¥183 million for the fiscal year ended March 31, 2002).

#### **Additional Information**

Introduction of "end-to-end rate system" for cellular services among wireless carriers

For interconnected calls between two cellular operators in the previous years, each operator set its own end-user rate for the part of the cellular service it provided. Effective April 1, 2001, an end-to-end rate system was introduced and the operator serving the caller sets the end-user rate for the entire call, including the part of the call serviced by the other operator's network.

Consequently, after the introduction of the new rate system, the total charge for the entire call is accounted for as voice transmission service revenue and an access charge is expensed as a communication network charge.

The introduction of the new rate system increased both operating revenues from telecommunication businesses (voice transmission service revenue) and operating expenses from telecommunication businesses (communication network charges) by \$149,606 million for the fiscal year ended March 31, 2002 in comparison with those under the previous call rate setting system.

#### Notes to Consolidated Balance Sheets

1. As of March 31, 2001, fixed assets for telecommunications businesses include those used in Special Type II Telecommunications Carrier business and other businesses, because these amounts are not significant.

As of March 31, 2002, fixed assets for telecommunications businesses include those used in General Type II Telecommunications Carrier business, Special Type II Telecommunications Carrier business and other businesses, because these amounts are not significant.

A ......

2. Accumulated depreciation of property, plant and equipment

		(Millions of yer	1)
	March 31, 2001	March 31, 2002	
Accumulated depreciation	1,662,905	2,048,384	

3. Investments in unconsolidated subsidiaries and affiliates

		(Millions of yen)
	March 31, 2001	March 31, 2002
Investment securities (stocks)	1,909,712	966,939
Other investments (investments in capital)	911	1,049

4. As financial institutions in Japan were closed on March 31, 2001 and 2002, amounts that would normally be settled on these days were collected or paid on the following business days, April 2, 2001 and April 1, 2002. The effects of the settlements on the following business days instead of the end of reporting periods were as follows:

(Billions of yen)

	Mare	ch 31, 2001	Marc	ch 31, 2002
Cash and bank deposits	Approx.	(224)	Approx.	(244)
Accounts receivable, trade	Approx.	246	Approx.	264
Accounts payable-other	Approx.	22	Approx.	20

5. Guarantee

The Company provides a counter indemnity of a performance guarantee up to HK\$25,370 thousand (¥444 million) guaranteeing performance by Hutchison Telephone Company Limited, an affiliate of the Company, with respect to certain contracts or obligations owed to its governmental authorities in relation to its business. The Company has a HK\$2,269 thousand (¥39 million) indemnity outstanding as of March 31, 2002.

#### Notes to Consolidated Statements of Income

1. Operating revenues from telecommunication businesses were as follows:

		(Millions of yen)
	Year ended March 31, 2001	Year ended March 31, 2002
Voice transmission services	3,219,853	3,367,607
Data transmission services	370,281	726,940
Other	9,195	12,215

2. Operating expenses from telecommunication businesses were as follows:

		(Millions of ye
	Year ended March 31, 2001	Year ended March 31, 2002
Sales expenses	1,537,100	1,599,195
Maintenance	168,409	209,538
General expenses	37,853	43,011
Administrative expenses	122,966	128,220
Research cost	60,554	69,105
Depreciation	570,086	615,823
Loss on disposal of fixed assets	68,119	49,399
Communication network charges	287,144	406,424
Taxes and public dues	25,159	28,464

- For the year ended March 31, 2001, revenues and expenses related to Special Type II Telecommunications Carrier business are included in other businesses, because these amounts are not significant.
  For the year ended March 31, 2002, revenues and expenses related to General Type II Telecommunications Carrier business and Special Type II Telecommunications Carrier business are included in other businesses, because these amounts are not significant.
- 4. The total amount of research and development expenses included in operating expenses of telecommunication businesses and other businesses is as follows:

Year ended March 31, 2001 ¥95,437 million Year ended March 31, 2002 ¥100,319 million

5. For the year ended March 31, 2002, "Write-down of investment in affiliated companies" relates to the impairment charges recognized on the investments in the following affiliates:

AT&T Wireless Services, Inc.	¥505,623 million
KPN Mobile N.V.	¥262,712 million
KG Telecommunications Co., Ltd.	¥30,469 million
Hutchison 3G UK Holdings Limited	¥14,091 million

#### Notes to Consolidated Statements of Cash Flows

1. Reconciliation of cash and bank deposits to cash and cash equivalents

		(Millions of yen)
	March 31, 2001	March 31, 2002
Cash and bank deposits	116,065	300,114
Time deposits with an original maturity of		
over three months	(2,933)	(265)
Short-term loans receivable included in		
other current assets	5,291	1,199
Cash and cash equivalents	118,424	301,048

2. Summary of assets and liabilities of the companies that became a subsidiary (For the year ended March 31, 2001)

Summary of assets and liabilities of DoCoMo Systems, Inc. (formerly INS Engineering Corporation), a newly consolidated subsidiary, at the time of business combination, and the relation between the investment amount and net cash inflow resulting from the acquisition are as follows:

	(Millions of yen
Fixed assets	1,446
Current assets	12,456
Fixed liabilities	(532)
Current liabilities	(9,136)
Consolidation goodwill	(251)
Minority interest	(1,264)
Prior year investment	(454)
Investment amount (a)	2,264
Cash and cash equivalents of the newly consolidated subsidiary (b)	4,905
Net: Cash inflow as a result of stock acquisition (b-a)	2,641

3. Significant non-monetary transactions

There were no significant non-monetary transactions.

# **5. SEGMENT INFORMATION**

#### 1. Business segment information

						(Milli	ions of yen)
		Year e March 3		Year e March 3		Increase/(I	Decrease)
			% total		% total		% change
	Mobile phone business	4,529,944	96.7%	5,022,108	97.1%	492,164	10.9
	PHS business	113,076	2.4%	114,512	2.2%	1,435	1.3
Operating	Quickcast business	18,563	0.4%	10,976	0.2%	(7,586)	(40.9)
Revenues	Miscellaneous business	24,420	0.5%	23,949	0.5%	(471)	(1.9)
	Consolidated operating		100.00/				10.4
	revenues	4,686,004	100.0%	5,171,546	100.0%	485,542	10.4
	Mobile phone business	889,159	-	1,067,585	-	178,426	20.1
Operating	PHS business	(91,699)	-	(58,710)	-	32,988	36.0
income	Quickcast business	(21,177)	-	(6,393)	-	14,784	69.8
(loss)	Miscellaneous business	880	-	370	-	(509)	(57.9)
(1033)	Consolidated operating income	777,162	-	1,002,852	-	225,690	29.0

Notes: The Company segments its businesses internally as follows:

1 7 0	
a. Mobile phone business	···Cellular services, FOMA services, packet communication services,
	satellite mobile communications services, in-flight telephone
	service and equipment sales for each service
b. PHS business	···PHS service and PHS equipment sales
c. Quickcast business	··· Quickcast service and Quickcast equipment sales (formerly
	paging service and paging equipment sales)
d. Miscellaneous business	International dialing service and other miscellaneous businesses

#### 2. Geographic segment information

(For the years ended March 31, 2001 and 2002)

Geographic segment information was not prepared or disclosed, since the Company and its consolidated subsidiaries were located in Japan and the amounts of operating revenues in Japan exceeded 90% of the amounts of combined operating revenues of all segments.

#### 3. Overseas sales

(For the years ended March 31, 2001 and 2002)

The information on sales to overseas customers was not prepared or disclosed, since sales to overseas customers were not significant in relation to consolidated sales (less than 10 percent).

## 6. LEASES

1. Finance lease transactions without ownership transfer to lessee

(1) Purchase price equivalent, accumulated depreciation equivalent and book value equivalent of leased items are as follows:

			(Millions of yen)
	Purchase price	Accumulated	Book value
	equivalent	depreciation equivalent	equivalent
Vehicles	3,851	1,809	2,042
Tools, furniture and fixtures	26,335	16,371	9,964
Computer software	1,506	839	666
Total	31,693	19,019	12,673

# March 31, 2001

#### March 31, 2002

		,	(Millions of yen)
	<b>Purchase price</b>	Accumulated	Book value
	equivalent	depreciation equivalent	equivalent
Vehicles	3,557	1,677	1,880
Tools, furniture and fixtures	20,132	12,443	7,689
Computer software	1,987	1,130	856
Total	25,677	15,251	10,426

Note: The purchase price equivalent is reported as the total amount of lease payments through the life of each lease, including the amount representing interest, because the total amount of future lease payments is not significant in relation to the total property, plant and equipment at the end of the period.

(2) Future minimum lease payments equivalent:

		(Millions of yen)
	March 31, 2001	March 31, 2002
Due within one year	6,239	4,656
Due after one year	6,434	5,769
Total	12,673	10,426

Note: The future minimum lease payments equivalent is reported as the total amount of future minimum lease payments, including the amount representing interest, because the total amount of future minimum lease payments is not significant in relation to the total property, plant and equipment at the end of the period.

#### (3) Lease expense and depreciation expense equivalent:

		(Millions of yen)
	Year ended March 31, 2001	Year ended March 31, 2002
Lease expense	9,602	5,596
Depreciation expense		
equivalent	9,602	5,596

(4) Method of calculating depreciation expense equivalent:Depreciation expense equivalent is computed on the straight-line basis over the lease period without residual value.

#### 2. Operating lease transactions

Future operating lease payments:

		(Millions of yen)
	March 31, 2001	March 31, 2002
Due within one year	28	11
Due after one year	23	16
Total	52	28

# **7. RELATED PARTY TRANSACTIONS**

Year ended March 31, 2001 (From April 1, 2000 to March 31, 2001) Directors and principal individual owners

	*	-								(Millions	of yen)
Category	Name	Address	Amount of Capital	Nature of business or occupation	Proportionate interest		onship Business relationship	Nature of transaction	Amount of transaction	Account	Year end balance
Director	Kazushi- ge Sakoh	_	_	Director of the Company Chairman of In-Tunnel	None	_	_	Construction and maintenance service contracts sold	1,584	Accounts receivable, trade	1,039
				Cellular Association				Cost sharing transactions	1,144	Accounts payable- other	255

Note : Consumption tax is included in the year end balance, but not included in the amount of transaction.

Description and determination policy of transaction terms:

The service contracts and cost sharing transactions with In-Tunnel Cellular Association are consummated on terms similar to those made with non-related parties.

#### Year ended March 31, 2002 (From April 1, 2001 to March 31, 2002)

Directors and principal individual owners

										(Millions	or yen)
			Amount of	Nature of	Duonoutionoto	Relati	onship	Nature of	Amount of		Year
Category	Name	Address	Capital	business or occupation	Proportionate interest	Concurrent directors	Business relationship	transaction	transaction	Account	end balance
Director	Kazushi- ge Sakoh	_	_	Director of the Company Chairman of In-Tunnel	None	_	_	Construction and maintenance service contracts sold	1,400	Accounts receivable, trade	-
				Cellular Association				Cost sharing transactions	371	Accounts payable- other	-
Director	Yoshiaki Aigami	_	_	Director of the Company Chairman of In-Tunnel	None	_	_	Construction and maintenance service contracts sold	3,726	Accounts receivable, trade	2,966
				Cellular Association				Cost sharing transactions	1,452	Accounts payable- other	177

(Note)

1. Consumption tax is included in the year end balance, but not included in the amount of transaction.

2. Kazushige Sakoh resigned as the chairman of In-Tunnel Cellular Association on June 29, 2001 when the general meeting of shareholders was completed and Yoshiaki Akigami simultaneously replaced him. Transaction amounts were for the period of their service. On June 26, 2001, Kazushige Sakoh resigned as a director of the Company when the general meeting of the Company's shareholders was completed.

Description and determination policy of transaction terms:

The service contracts and cost sharing transactions with In-Tunnel Cellular Association are consummated on terms similar to those made with non-related parties.

# **8. INCOME TAXES**

1. Significant components of deferred tax assets and liabilities:

	(Millions of ye
	March 31, 2001
Deferred tax assets:	
Liability for employees' severance payments	38,830
Depreciation	35,742
Accrued enterprise tax	18,773
Reserve for point loyalty programs	10,472
Impairment of investment securities	4,096
Other	8,612
Total deferred tax assets	116,528
Deferred tax liabilities:	
Net unrealized gains on securities	(2,458)
Other	(47)
Total deferred tax liabilities	(2,505)
Net deferred tax assets	114,022

	(Millions o
	March 31, 2002
Deferred tax assets:	
Write-down of investment in affiliated companies	397,830
Liability for employees' severance payments	50,762
Depreciation	32,629
Reserve for point loyalty programs	32,468
Accrued enterprise tax	26,912
Impairment of investment securities	4,241
Other	15,077
Total deferred tax assets	559,922
Deferred tax liabilities:	
Net unrealized gains on securities	(772)
Other	(63)
Total deferred tax liabilities	(835)
Net deferred tax assets	559,086

(Note.)

The amount of net deferred tax assets is included in the following accounts of the consolidated balance sheets.

		March 31, 2001	March 31, 2002
Fixed assets	Deferred income taxes	89,614	521,047
Current assets	Deferred income taxes	24,408	38,039

2. Schedule of items which caused the difference between the statutory effective tax rate and the effective tax rate after applying tax effect accounting for the year ended March 31, 2002

Statutory effective tax rate of the Company	42.0%
(Reconciliation)	
Write-down of investment in affiliated companies	(139.6%)
Equity in losses of affiliated companies	130.6%
Tax credit on R&D expenses	(9.2%)
Others	2.3%
Effective tax rate after applying tax effect accounting	26.1%

# **9. SECURITIES INFORMATION**

#### March 31, 2001

•		× · · ·		(Millions of year
Тур	e of securities	Book value	Market value	Difference
	National and local government bonds, etc.	26	27	1
Securities whose market value exceeds book value	Corporate bonds	3,497	3,730	232
value exceeds book value	Other	-	-	-
	Subtotal	3,524	3,758	234
	National and local government bonds, etc.	-	-	-
Securities whose market value does not exceed	Corporate bonds	-	-	-
book value	Other	-	-	-
	Subtotal	-	-	-
	Total	3,524	3,758	234

1. Held-to-maturity debt securities whose fair value is determinable (March 31, 2001):

#### 2. Available-for-sale securities whose fair value is determinable (March 31, 2001):

	Ň			(Millions of yer
Тур	e of securities	Historical cost	Book value	Difference
	Equity securities	901	6,757	5,855
Securities whose book value exceeds historical	Debt securities	3	3	0
cost	Other	-	-	-
	Subtotal	905	6,761	5,856
	Equity securities	111	96	(15)
Securities whose book	Debt securities	-	-	-
value does not exceed historical cost	Other	-	-	-
	Subtotal	111	96	(15)
	Total	1,016	6,857	5,840

3. Available-for-sale securities sold during the year ended March 31, 2001:

_			(Millions of yen)
	Amount sold	Total gains	Total losses
	1,217	1,012	3

4. Type and book value of investments whose fair value is not determinable (March 31, 2001):

	(Millions of yen)
Type of securities	Book value
Held-to-maturity debt securities	
Unlisted debt securities	100
Available-for-sale securities	
Unlisted equity securities (excluding	
over-the-counter securities)	8,431
Total	8,531

5. Maturities of available-for-sale and held-to-maturitiy debt securities (March 31, 2001):

		•	, ,	
				(Millions of yer
	Due within 1	Due after 1 year	Due after 5 years	Due after 10
	year	and within 5 years	and within 10 years	years
Debt securities				
National and local				
government bonds	-	27	-	-
Corporate bonds	200	900	2,500	-
Other	-	-	-	-
Total	200	927	2,500	-

#### March 31, 2002

1. Held-to-maturity debt securities whose fair value is determinable (March 31, 2002):

-				(Millions of ye
Тур	e of securities	Book value	Market value	Difference
	National and local government bonds, etc.	26	27	1
Securities whose market value exceeds book value	Corporate bonds	-	-	-
value exceeds book value	Other	-	-	-
	Subtotal	26	27	1
	National and local government bonds, etc.	-	-	-
Securities whose market value does not exceed	Corporate bonds	-	-	-
book value	Other	-	-	-
	Subtotal	-	-	-
	Total	26	27	1

#### 2. Available-for-sale securities whose fair value is determinable (March 31, 2002):

	es whose fair value is determinable (ivi			(Millions of yen
Тур	e of securities	Historical cost	Book value	Difference
	Equity securities	842	2,267	1,424
	Debt securities			
Securities whose book	National and local government		2	0
value exceeds historical	bonds, etc.	3	3	0
cost	Corporate bonds	2,798	2,992	193
	Other	-	-	-
	Other	-	-	-
	Subtotal	3,643	5,262	1,618
	Equity securities	431	208	(222)
	Debt securities			
Securities whose book	National and local government			
value does not exceed	bonds, etc.	-	-	-
historical cost	Corporate bonds	-	-	-
	Other	-	-	-
	Other	-	-	-
	Subtotal	431	208	(222)
	Total	4,074	5,471	1,396

3. Held-to-maturity debt securities sold during the year ended March 31, 2002

(Millions of yen)

			(Millions of yer
	Book value	Proceeds	Gains
Corporate bonds	599	612	12
Reason for the sales	To satisfy working capital requirements of a consolidated subsidiary		

4. Available-for-sale securities sold during the year ended March 31, 2002

		(Millions of yen)
Book value	Gains	Losses
2,105	1,355	-

5. Type and book value of investments whose fair value is not determinable (March 31, 2002):

	(Millions of yen)
Type of securities	Book value
Available-for-sale securities	
Unlisted equity securities (excluding	
over-the-counter securities)	9,679

#### 6. Maturities of available-for-sale and held-to-maturity debt securities (March 31, 2002):

	Due within 1 year	Due after 1 year and within 5 years	Due after 5 years and within 10 years	Due after 10 years
Debt securities				
National and local				
government bonds, etc.	3	26	-	-
Corporate bonds	200	200	2,400	-
Other	-	-	-	-
Other	-	-	-	-
Total	203	226	2,400	-

## **10. DERIVATIVES TRANSACTIONS**

- 1. Matters related to derivative transactions (for the periods ended March 31, 2001 and 2002)
  - (1) Type and purpose of transaction The NTT DoCoMo Group uses interest rate swap and foreign exchange forward contracts for the purpose of mitigating the risk of fluctuations in interest rates and foreign exchange rates. The Group had no foreign exchange forward contracts at March 31, 2001 and 2002.
  - (2) Transaction policy The Group uses derivative financial instruments only for hedging purposes and does not use them for speculative trading purposes.
  - (3) Risks of transactions

The Group believes the risk of the interest rate swap and foreign exchange forward contracts that the Group has entered into is limited, because the former are used only for hedging the risk of fluctuations in interest rates of the Group's debt and the latter are used only for hedging the foreign exchange rate risk that arise from the Group's operating activities.

The derivative financial instruments are executed with creditworthy financial institutions, and the Group believes the risk of default by counterparties is currently low.

(4) Risk control system

The Group uses only the derivative transactions duly authorized pursuant to its internal responsibility policy. The transactions are managed by the Accounts and Finance Departments in the headquarters of each DoCoMo Group company that has entered into such transactions.

 Market value of derivative contracts (for the periods ended March 31, 2001 and 2002) Not applicable. All derivative transactions of the NTT DoCoMo Group are accounted for using hedge accounting.

# **11. LIABILITY FOR EMPLOYEES' SEVERANCE PAYMENTS**

#### March 31, 2001

1. Outline of Retirement Benefit Plans

The Company and its consolidated subsidiaries have defined benefit pension plans comprised of welfare pension plans, tax-qualified non-contributory pension plans, and lump-sum severance payment plans.

As of the fiscal year end, 34 companies had lump-sum severance payment plans as a consolidated group, and 18 companies had the tax-qualified non-contributory pension plans. Also, as for welfare pension plan, 23 companies participated in NTT's welfare pension plan, and 10 companies participated in the jointly established multi-employer industry welfare pension plan [Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin].

2. Components of employees' severance and retirement benefits (March 31, 2001)

	(Millions of yen)
a) Projected benefit obligation	(208,535)
b) Plan assets	84,459
c) Unfunded retirement benefit obligation (a+b)	(124,075)
d) Unrecognized prior service cost	(334)
e) Net recognized amount on balance sheet (c+d)	(124,409)
f) Prepaid pension cost	185
g) Employees' severance and retirement benefits (e-f)	(124,595)

(Notes)

- 1. The above figures include the portion entrusted by the Government to the Company and its subsidiaries with regard to welfare pension plans.
- 2. Plan assets shown above do not include the amount for "Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin", which is estimated to be ¥ 8,048 million (calculated based on the ratio of payloll expenses).
- 3. Components of retirement benefit expense (From April 1, 2000 to March 31, 2001)

	(Millions of yen)
a) Service cost (Notes 1 and 2)	13,720
b) Interest cost	5,411
c) Expected return on plan assets	(2,077)
d) Amortization of transition obligation	9,625
e) Amortization of actuarial loss	13,934
f) Amortization of prior service cost	4
g) Retirement benefit expense (a+b+c+d+e+f) (Note 3)	40,619

(Notes)

- 1. Does not include contributions to welfare pension plan by employees.
- 2. Includes contribution to a multiemployer plan, "Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin" which amounts to ¥642 million.
- 3. Includes ¥426 million capitalized in fixed assets.

4. Actuarial assumptions for calculating retirement benefit obligation

a) Estimation method of retirement benefits	Estimated based on service period
b) Discount rate	3.0%
c) Expected return rate on plan assets	3.0%
d) Period of amortizing prior service cost	$11 \sim 22$ years (Straight-line method over the
	employees' average remaining service period at
	the time of initial recognition)
e) Period of amortizing actuarial loss	Expense the whole amount as incurred.
f) Period of amortizing transition obligation	Expense the whole amount as incurred.

### March 31, 2002

1. Outline of Retirement Benefit Plans

The Company and its consolidated subsidiaries have defined benefit pension plans comprised of welfare pension plans, tax-qualified non-contributory pension plans, and lump-sum severance payment plans.

As of the current fiscal year end, 35 companies had lump-sum severance payment plans and the tax-qualified non-contributory pension plans as a consolidated group. Also, as for welfare pension plan, 24 companies participated in NTT's welfare pension plan, and 10 companies participated in the jointly established multi-employer industry welfare pension plan [Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin].

### 2. Components of employees' severance and retirement benefits (March 31, 2002)

	(Millions of yen)
a) Projected benefit obligation	(244,275)
b) Plan assets	97,414
c) Unfunded retirement benefit obligation (a+b)	(146,860)
d) Unrecognized prior service cost (reduction of benefit obligation)	(3,818)
e) Net recognized amount on balance sheet (c+d)	(150,678)
f) Prepaid pension cost	661
g) Employees' severance and retirement benefits (e-f)	(151,340)

(Notes)

- 1. The above figures include the portion entrusted by the Government to the Company and its subsidiaries with regard to welfare pension plans.
- 2. Plan assets shown above do not include the amount for "Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin", which is estimated to be ¥9,500 million (calculated based on the ratio of payloll expenses).

### 3. Components of retirement benefit expense (From April 1, 2001 to March 31, 2002)

	(Millions of yen)
a) Service cost (Notes 1 and 2)	14,177
b) Interest cost	6,528
c) Expected return on plan assets	(2,533)
d) Amortization of actuarial loss	15,999
e) Amortization of prior service cost	(3)
f) Retirement benefit expense $(a+b+c+d+e)$ (Note 3)	34,168

(Notes)

- 1. Does not include contributions to welfare pension plan by employees.
- 2. Includes contribution to a multiemployer plan, "Zenkoku Tsushin Kikai Kougyou Kousei Nenkin Kikin" which amounts to ¥839 million.
- 3. Includes ¥343 million capitalized in fixed assets.

4. Actuarial assumptions for calculating retirement benefit obligation

a) Estimation method of retirement benefits	Estimated based on service period
b) Discount rate	2.5%
c) Expected return rate on plan assets	3.0%
d) Period of amortizing prior service cost	Mainly 11~16 years (Straight-line method over
	the employees' average remaining
	service period at the time of initial
	recognition)
e) Period of amortizing actuarial loss	Expense the whole amount as incurred.

## **Subsequent Events**

1. Issuance of corporate bonds

On March 26, 2002, the Board of Directors of the Company decided to raise long-term funds up to a total of ¥300 billion for the period from April to June 2002 through domestic and foreign corporate bonds and long-term borrowings. Based on this decision, the Company has issued the following domestic bonds.

	NTT DoCoMo, Inc. 13 th Unsecured Domestic Straight Corporate Bonds
Date of issuance	April 30, 2002
Total amount	¥100,000 million
Issue price	¥99.99
Coupon rate	0.67%
Maturity	June 20, 2007
Use of proceeds	Refinancing, etc.

#### 2. Share exchanges

The Company has entered into memoranda of understanding (MOU), dated May 8, 2002, with its eight regional subsidiaries [NTT DoCoMo Hokkaido, Inc., NTT DoCoMo Tohoku, Inc., NTT DoCoMo Tokai, Inc., NTT DoCoMo Hokuriku, Inc., NTT DoCoMo Kansai, Inc., NTT DoCoMo Chugoku, Inc., NTT DoCoMo Shikoku, Inc. and NTT DoCoMo Kyushu, Inc. (collectively, the "Regional Subsidiaries")] which provide that the Regional Subsidiaries shall become wholly-owned subsidiaries of the Company by way of share exchange. The purpose of the share exchange is to prepare for the possible adoption of consolidated tax reporting, upon enactment of the Consolidated Tax System, which is expected in the current fiscal year and to increase the DoCoMo group's overall value by unifying its business and financing strategies.

The outline of the MOU is as follows:

- (1) The date of share exchanges: November 1, 2002
- (2) The share exchange ratios:

Company name	Share exchange ratio
NTT DoCoMo, Inc.	1
NTT DoCoMo Hokkaido, Inc.	16.51
NTT DoCoMo Tohoku , Inc.	37.02
NTT DoCoMo Tokai, Inc.	27.80
NTT DoCoMo Hokuriku, Inc.	19.44
NTT DoCoMo Kansai, Inc.	33.53
NTT DoCoMo Chugoku, Inc.	26.71
NTT DoCoMo Shikoku, Inc.	19.12
NTT DoCoMo Kyushu, Inc.	47.72

Note: Share exchange ratios

The Company's shares of common stock (after share split with the ratio of 1 to 5) will be allotted to the shareholders of each of the Regional Subsidiaries at the rate of the share exchange ratio described in the above column for each one share of common stock of each of the Regional Subsidiaries, respectively. However, the Company's shares will not be allotted to the shares of the Regional Subsidiaries held by the Company itself.

# **Non-consolidated Financial Statements**

For The Fiscal Year Ended March 31, 2002

Name of registrant:	NTT DoCoMo, Inc.
Code No.:	9437
Stock exchange on which the Company's shares are listed:	Tokyo Stock Exchange-First Section
Address of principal executive office:	Tokyo, Japan
(URL http://www.nttdocomo.co.jp/)	
Contact:	Yasujyu Kajimura, Senior Manager, General Affairs Department / TEL (03) 5156-1111
Date of the meeting of the Board of Directors for	
approval of the non-consolidated financial statements:	May 8, 2002
Date of the meeting of shareholders for	
approval of the non-consolidated financial statements:	June 20, 2002
Interim dividends plan:	Yes
Adoption of the Unit Share System:	No

## 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2002 (April 1, 2001-March 31, 2002)

(1) Non-consolidated Results of Operations

Amounts are truncated to nearest 100 million yen throughout this report.

(Millions of yen, except per share amounts)									
	Operating Revenues		<b>Operating Income</b>		<b>Recurring Profit</b>				
Year ended March 31, 2002	2,355,760	10.0%	420,159	24.8%	406,471	38.8%			
Year ended March 31, 2001	2,142,353	23.5%	336,558	31.4%	292,938	25.9%			

	Net Income		Earnings per Share	Diluted Earnings per Share	ROE (Ratio of Net Income to Shareholders' Equity)	ROA (Ratio of Recurring Profit to Total Assets)	Recurring Profit Margin (Ratio of Recurring Profit to Operating Revenues)
Year ended March 31, 2002	(310,720)	-	(30,960.55) (yen)	-	(12.1%)	9.3%	17.3%
Year ended March 31, 2001	173,005	34.6%	17,978.98 (yen)	-	8.0%	8.2%	13.7%
Notes: 1. Average number of shares outstanding: Year ended March 31, 2002: 10,036,000 shares							

Notes: 1. Average number of shares outstanding:

Year ended March 31, 2001:

9,622,630 shares

2. Change in accounting policy:

3. Percentages for operating revenues, operating income, recurring profit and net income in the above table represent annual changes compared to corresponding previous year.

(2) Dividends (Yen, except Total Dividends for the Year)							
	Total	Total Dividends per Share				Ratio of	
		Interim Dividends per Share	Year - End Dividends per Share	Total Dividends for the Year	Payout Ratio	Dividends to Shareholders' Equity	
Year ended March 31, 2002	1,500.00	500.00	1,000.00	15,054 (million yen)	-	0.6%	
Year ended March 31, 2001	1,000.00	500.00	500.00	9,806 (million yen)	5.7%	0.4%	
Note: Breakdown of Dividends:	Year-E	nd dividends:	•	500.00 (yen)			

(3) Non-consolidated Financial Position

Special Commemorative dividends:

None

500.00 (yen)

(Millions of yen, except per share amounts)

	Total Assets	Shareholders' Equity	<b>Equity Ratio</b> (Ratio of Shareholders' Equity to Total Assets)	Shareholders' Equity per Share
Year ended March 31, 2002	4,252,097	2,405,426	56.6%	239,679.84 (yen)
Year ended March 31, 2001	4,460,718	2,728,774	61.2%	271,898.60 (yen)
Note: Number of shares outstandi	ng at the end of the fiscal yea	r: Year ended March 31, 2	, ,	

Year ended March 31, 2001:

10,036,000 shares

#### 2. Non-consolidated Financial Results Forecasts for the Fiscal Year Ending March 31, 2003 (April 1, 2002-March 31, 2003) (Millions of yen, except per share amounts)

		Recurring Profit			Total Dividends per Share		
	Operating		Net Income	Interim	Year - End		
	Revenues				Dividends	Dividends	
				per Share	per Share		
Year ending March 31, 2003	2,486,000	432,000	252,000	0.00 (yen)	500.00 (yen)	500.00 (yen)	

5,021.92 yen (Reference) Expected Earnings per Share:

on January 25, 2002, the DoCoMo Board of Directors declared a five-for-one common stock split. The record date for the split was March 31, 2002, with distribution of the split shares expected to follow on May 15, 2002. The expected earnings per share for the year ending March 31, 2003, reflects the scheduled stock split as if it was effective on the beginning of the fiscal vear. (Note)

(NOC) The non-consolidated financial results forecasts above are forward-looking statements about the future performance of NTT DoCoMo which are based on the assumptions, estimates, judgments, projections and beliefs of the management of the Company in light of the information currently available to it. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. Risks and uncertainties inherent in future projections, the Company's future business operation, the state of the economy in Japan and abroad, possible fluctuations in the securities markets and other changes in circumstances could cause the Company's actual results to differ materially from the projected figures above. Please refer to the special note on forward-looking statements on page 12 for more information on the factors that could cause actual results to differ from the forecasts

# 1. NON-CONSOLIDATED FINANCIAL STATEMENTS:

# (1) NON-CONSOLIDATED BALANCE SHEETS

1) NON-CONSOLIDATED BALANCE SHEETS					(Millions of yen)
	March 31,	2001	March 31,	2002	Increase
	Amount	%	Amount	%	(Decrease)
ASSETS					
Fixed assets					
Fixed assets for telecommunication businesses					
Property, plant and equipment	1,083,278		1,201,569		118,290
Machinery and equipment	432,395		506,864		74,468
Antenna facilities	117,921		138,151		20,230
Satellite mobile communications facilities	5,900		4,567		(1,333)
Terminal equipment	3,130		2,453		(676)
Telecommunications line facilities	333		371		38
Pipe and hand holes	84		216		131
Buildings	134,159		169,214		35,054
Structures	19,495		20,217		721
Other machinery and equipment	7,653		11,163		3,510
Vehicles	173		259		86
Tools, furniture and fixtures	148,628		167,325		18,696
Land	88,487		93,268		4,780
Construction in progress	124,913		87,496		(37,417)
Intangible fixed assets	301,966		381,672		79,705
Rights to use utility facilities	3,971		3,624		(346)
Computer software	257,478		331,659		74,181
Patents	293		251		(41)
Leasehold rights Other intangible fixed assets	1,928		2,307		379 5,532
-	38,294		43,827		5,552
Total fixed assets for telecommunication businesses	1,385,245		1,583,241		197,995
Investments and other assets					
Investment securities	13,969		11,191		(2,778)
Investments in capital	556		506		(50)
Investments in affiliated companies	2,112,507		1,231,029		(881,478)
Long-term loan receivable from					
an affiliated company	-		16,000		16,000
Long-term prepaid expenses	58		48		(9)
Deferred income taxes	46,318		458,301		411,982
Other investments	31,793		32,456		662
Allowance for doubtful accounts	(338)		(372)		(34)
Total investments and other assets	2,204,866		1,749,160		(455,705)
Total fixed assets	3,590,111	80.5	3,332,401	78.4	(257,709)
Current assets					
Cash and bank deposits	52,633		220,025		167,392
Accounts receivable, trade	507,300		491,107		(16,193)
Accounts receivable-other	218,528		141,061		(77,466)
Marketable securities	7,999		-		(7,999)
Supplies	50,271		51,653		1,382
Advances	5,196		5,051		(145)
Prepaid expenses	33		20 15 425		(13)
Deferred income taxes	8,788		15,425		6,636
Other current assets	28,127		2,624		(25,503)
Allowance for doubtful accounts	(8,271) 870 606	10.5	(7,273)	21.6	998
Total current assets	870,606	19.5	919,695	21.6	49,088
TOTAL ASSETS	4,460,718	100.0	4,252,097	100.0	(208,621)

				()	Millions of yen)
	March 31,	2001	March 31,	2002	Increase (Decrease)
	Amount	%	Amount	%	· · ·
<u>LIABILITIES</u>					
Long-term liabilities					
Bonds	250,000		608,000		358,000
Long-term borrowings	208,418		418,705		210,287
Liability for employees' severance payments	47,283		58,069		10,785
Reserve for point loyalty programs	13,879		31,913		18,034
Other long-term liabilities	462		372		(89)
Total long-term liabilities	520,043	11.7	1,117,061	26.3	597,017
Current liabilities					
Current portion of long-term debt	75,912		118,712		42,800
Accounts payable, trade	313,676		207,536		(106,140)
Short-term borrowings	502,500		-		(502,500)
Accounts payable-other	219,826		242,898		23,071
Accrued expenses	4,691		6,507		1,816
Accrued income taxes	69,204		123,522		54,318
Advances received	1,387		1,653		266
Deposits received	24,583		28,618		4,035
Other current liabilities	117		159		41
Total current liabilities	1,211,900	27.1	729,608	17.1	(482,291)
TOTAL LIABILITIES	1,731,944	38.8	1,846,670	43.4	114,726
SHAREHOLDERS' EQUITY					
Common stock	949,679	21.3	949,679	22.4	-
Statutory reserves					
Additional paid-in capital	1,292,385	28.9	1,292,385	30.4	-
Legal reserve	3,583	0.1	4,099	0.1	516
Total statutory reserves	1,295,968	29.0	1,296,484	30.5	516
Retained earnings					
General reserve	301,000		463,000		162,000
Unappropriated retained earnings (deficit)	178,831		(304,585)		(483,417)
[(incl.) Net income (loss)]	[173,005]		[(310,720)]		[(483,725)]
Total retained earnings	479,831	10.8	158,414	3.7	(321,417)
Net unrealized gains on securities	3,294	0.1	848	0.0	(2,446)
TOTAL SHAREHOLDERS' EQUITY	2,728,774	61.2	2,405,426	56.6	(323,347)
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	4,460,718	100.0	4,252,097	100.0	(208,621)

				(Millions of yen)	
		Year ended Year ended March 31, 2001 March 31, 20			Increase (Decrease)
	Amount	%	Amount	%	(Declease)
Recurring profits and losses					
Operating revenues and expenses					
Telecommunication businesses					
Operating revenues	1,694,220	79.0	1,925,866	81.8	231,645
Voice transmission services	1,370,797		1,428,332		57,534
Data transmission services Other	144,000 179,422		297,138 200,396		153,137 20,973
Operating expenses	1,376,245	64.2	1,516,957	64.4	140,712
Business expenses	792,775	04.2	847,841	04.4	55,065
Administrative expenses	74,444		72,415		(2,028)
Depreciation	303,428		344,694		41,266
Loss on disposal of fixed assets	40,706		26,780		(13,925)
Communication network charges	153,599		212,191		58,591
Taxes and public dues	11,291		13,033		1,742
Operating income from	217 075	14.8	100 000	17.4	00.022
telecommunication businesses	317,975	14.8	408,908	1/.4	90,933
Supplementary businesses					
Operating revenues	448,132	20.9	429,894	18.2	(18,238)
Operating expenses	429,548	20.0	418,643	17.8	(10,905)
Operating income from	18,583	0.9	11,250	0.4	(7,333)
supplementary businesses	10,505	0.7	11,230	0.4	(7,555)
Total operating income	336,558	15.7	420,159	17.8	83,600
Non-operating revenues and expenses					
Non-operating revenues	8,565	0.4	6,923	0.3	(1,641)
Interest income	1,097		136		(960)
Interest from securities	52		1		(51)
Dividend income	1,491		1,763		272
Gain on sale of investment securities Foreign exchange gains	2 122		1,170 828		1,170
Lease and rental income	2,123 999		828 1,285		(1,294) 286
Miscellaneous income	2,803		1,205		(1,065)
Non-operating expenses	52,186	2.4	20,611	0.8	(31,574)
Interest expense	11,336	2.1	7,538	0.0	(3,797)
Interest expense-bonds	2,219		6,149		3,930
Stock issuance costs	20,355		-		(20,355)
Loss on write-off of inventories	9,049		4,517		(4,532)
Impairment of investment securities	5,509		130		(5,378)
Miscellaneous expenses	3,716		2,274		(1,441)
Recurring profit	292,938	13.7	406,471	17.3	113,532
Special profits and losses					
Special losses	-	-	947,441	40.2	947,441
Write-down of investment in affiliated					
companies	-	-	947,441	40.2	947,441
Income (loss) before income taxes	292,938	13.7	(540,969)	(22.9)	(833,908)
Income taxes-current	126,600	5.9	186,600	7.9	60,000
Income taxes-deferred	(6,666)	(0.3)	(416,849)	(17.6)	(410,183)
Net income (loss)	173,005	8.1	(310,720)	(13.2)	(483,725)
Retained earnings carried forward	11,093		11,152		58
Interim dividends	4,788		5,018		230
Transfer to legal reserve (interim)	478		-		(478)
Unappropriated retained earnings (deficit)	178,831		(304,585)		(483,417)

### (2) NON-CONSOLIDATED STATEMENTS OF INCOME

Note The denominator used to calculate the percentage figures is the aggregate amount of operating revenues from telecommunication businesses and supplementary businesses .

		(Millions of yen)
	Year ended March 31, 2001	Year ended March 31, 2002
Unappropriated retained earnings (deficit)	178,831	(304,585)
Reversal of general reserve	-	340,000
Sub-total	178,831	35,414
The above shall be appropriated as follows:		
Earnings reserve	516	-
Cash dividends	5,018	10,036
	(¥500 per share)	(¥1,000 per share) : year-end dividend ¥500 : special commemorative dividend ¥500
Bonuses to directors and corporate auditors	145	-
[(incl.) Bonuses to corporate auditors]	[18]	[-]
General reserve	162,000	-
Retained earnings carried forward	11,152	25,378

# (3) PROPOSAL FOR APPROPRIATION OF RETAINED EARNINGS

(Millions of yen)

Note: The Company paid ¥5,018 million (¥500 per share) as interim cash dividends on November 21, 2001.

# Accounting Basis for the Non-Consolidated Financial Statements

Significant accounting policies

- 1. Depreciation of fixed assets
  - (1) Property, plant and equipment

Depreciation of property and equipment is computed by the declining balance method with the exception of buildings, which are depreciated on the straight-line method.

(2) Intangible fixed assets

Intangible fixed assets are amortized using the straight-line method. Computer software for internal use is amortized on the straight-line method over the estimated useful life.

#### 2. Valuation of securities

- a. Investments in subsidiaries and affiliates are stated at cost, which is determined by the moving-average method.
- b. Available-for-sale securities whose fair value is readily determinable are stated at fair value as of the end of the fiscal year with unrealized gains and losses, net of applicable deferred tax assets/liabilities, not reflected in earnings, but directly reported as a separate component of shareholders' equity. The cost of securities sold is determined by the moving-average method. Available-for-sale securities whose fair value is not readily determinable are stated primarily at moving-average cost except for debt securities, which are stated at amortized cost.
- 3. Valuation of inventories

Inventories are stated at cost. The cost of telecommunications equipment to be sold is determined by the first-in, first-out method. The cost of other inventories is determined by the specific identification method.

4. Deferred assets

Bond issuance costs are expensed at the time of payment.

5. Foreign currency translation

Foreign currency monetary assets and liabilities are translated into Japanese yen at the current spot rate at the end of the fiscal year and the resulting translation gains or losses are included in current earnings.

- 6. Allowance for doubtful accounts, Liability for employees' severance payments and reserve for point loyalty programs
  - (1) Allowance for doubtful accounts

The Company provides for doubtful accounts principally at an amount computed based on the historical bad debt ratio during a certain reference period plus the estimated uncollectable amount based on the analysis of certain individual accounts, including claims in bankruptcy.

#### (2) Liability for employees' severance payments

In order to provide for the employees' retirement benefits, the Company accrues the liability as of the end of the fiscal year in an amount calculated based on the estimated projected benefit obligation and plan assets at the end of the fiscal year.

Actuarial losses are expensed as incurred.

Prior service cost is amortized on the straight-line method over the average remaining service periods of the employees at the time of recognition.

(3) Reserve for point loyalty programs

The costs of awards under the point loyalty programs called "DoCoMo Point Service" and "Club DoCoMo" that are reasonably estimated to be redeemed by its customers in the following fiscal years based on historical data are accounted for as reserve for point loyalty programs.

#### 7. Leases

Finance leases other than those deemed to transfer ownership of properties to lessees are not capitalized and are accounted for in the same manner as operating leases.

- 8. Hedge accounting
  - a. Hedge accounting

Japanese GAAP provides for two general accounting methods for hedging financial instruments. One method is to recognize the changes in fair value of a hedging instrument in earnings in the period of the change as gain or loss together with the offsetting loss or gain on the hedged item attributable to the risk being hedged. The other method is to defer the gain or loss over the period of the hedging contract together with offsetting loss or gain deferral of the hedged items. The Company has adopted the latter accounting method.

However, when a forward foreign exchange contract meets certain conditions, it is accounted for in the following manner:

- (iii)The difference between the Japanese yen amounts of the forward exchange contract translated using the spot rate at the transaction date of the hedged item and the spot rate at the date of inception of the contract, if any, is recognized in the income statement in the period which includes the inception date of the contract; and
- (iv)The discount or premium on the contract (that is, the difference between the Japanese yen amounts of the contract translated using the contracted forward rate and the spot rate at the date of inception of the contract) is recognized over the term of the contract.

In addition, when an interest rate swap contract meets certain conditions, the net amount to be paid or received under the contract is added to or deducted from the interest on the hedged items.

b. Hedging instruments and hedged items	
Hedging instruments:	Hee
Forward foreign exchange contracts	For
Interest rate swap contracts	Inte

Hedged items: Foreign currency transactions Interest expense on borrowings

c. Hedging policy

The Company uses financial instruments to hedge market fluctuation risks in accordance with its internal policies and procedures.

d. Assessment method of hedge effectiveness

The Company does not assess hedge effectiveness, because all its forward foreign exchange contracts and interest rate swap contracts are accounted for in the manner described in the second and third paragraphs of 8. a. above, respectively.

9. Consumption tax

Consumption tax is separately accounted for by excluding it from each transaction amount.

### **Change in Presentation**

"Gain on sale of investment securities", which had been included in "miscellaneous income" in non-operating revenues for the fiscal year ended March 31, 2001, was separately reported for the fiscal year ended March 31, 2002, because the amount became significant (\$537 million for the fiscal year ended March 31, 2001).

### **Additional Information**

Introduction of "end-to-end rate system" for cellular services among wireless carriers

For interconnected calls between two cellular operators in the previous years, each operator set its own end-user rate for the part of the cellular service it provided. Effective April 1, 2001, an end-to-end rate system was introduced and the operator serving the caller sets the end-user rate for the entire call, including the part of the call serviced by the other operator's network.

Consequently, after the introduction of the new rate system, the total charge for the entire call is accounted for as voice transmission service revenue and an access charge is expensed as a communication network charge.

The introduction of the new rate system increased both operating revenues from telecommunication businesses (voice transmission service revenue) and operating expenses from telecommunication businesses (communication network charges) by ¥67,385 million for the fiscal year ended March 31, 2002 in comparison with those under the previous call rate setting system.

## Notes to Non-consolidated Balance Sheets

- As of March 31, 2001, fixed assets for telecommunications businesses include those used in Special Type II Telecommunications Carrier business and supplementary businesses, because these amounts are not significant.
   As of March 31, 2002 fixed assets for telecommunications businesses include those used in General Type II Telecommunications Carrier business, Special Type II Telecommunications Carrier business and supplementary businesses, because these amounts are not significant.
- 2. Accumulated depreciation of property, plant and equipment

		(Millions of yen)
	March 31, 2001	March 31, 2002
Accumulated depreciation	742,161	927,804

3. As financial institutions in Japan were closed on March 31, 2001 and 2002, amounts that would normally be settled on these days were collected or paid on the following business days, April 2, 2001 and April 1, 2002. The effects of the settlements on following business days instead of the end of reporting periods were as follows:

			(Billions of yen)
	Marc	ch 31, 2001	March 31, 2002
Cash and bank deposits	Approx.	(215)	Approx. (234)
Accounts receivable, trade	Approx.	122	Approx. 127
Accounts payable-other	Approx.	22	Approx. 20
Deposits received	Approx.	(115)	<b>Approx.</b> (127)

The deposits received were related to intercompany funds transfer with eight regional subsidiaries (such as NTT DoCoMo Kansai, Inc.).

4. Assets or liabilities due from or to subsidiaries and affiliates, the amounts of which exceed one percent of total assets or total liabilities and shareholders' equity of the Company, are as follows:

		(Millions of yen)
	March 31, 2001	March 31, 2002
Accounts receivable, trade	95,446	116,386
Accounts receivable-other	197,103	114,442
Accounts payable-other	49,263	57,276

5. Common stock

		(Shares)
	March 31, 2001	March 31, 2002
Authorized	38,300,000	38,300,000
Issued and outstanding	10,036,000	10,036,000

6. Guarantee

The Company provides a counter indemnity of a performance guarantee up to HK\$25,370 thousand (¥444 million) guaranteeing performance by Hutchison Telephone Company Limited, an affiliate of the Company, with respect to certain contracts or obligations owed to its governmental authorities in relation to its business. The Company has a HK\$2,269 thousand (¥39 million) indemnity outstanding as of March 31, 2002.

## Notes to Non-consolidated Statements of Income

1. The total amount of research and development expenses included in operating expenses of telecommunication businesses and supplementary businesses is as follows:

Year ended March 31, 2001 ¥95,306 million Year ended March 31, 2002 ¥100,174 million

2. For the year ended March 31, 2001 revenues and expenses related to Special Type II Telecommunications Carrier business are included in supplementary businesses, because these amounts are not significant. For the year ended March 31, 2002 revenues and expenses related to General Type II Telecommunications Carrier business and Special Type II Telecommunications Carrier business are included in supplementary businesses, because these amounts are not significant.

3. Non-operating revenues:

		(Millions of yen)
	Year ended	Year ended
	March 31, 2001	March 31, 2002
Dividends received from subsidiaries and affiliates	1,413	1,722

4. For the year ended March 31, 2002 "Write-down of investment in affiliated companies" mainly relates to the impairment charges recognized on the investments in the following subsidiaries that have overseas investments in affiliated companies.

DCM Capital USA (UK) Limited [Ultimate investee: AT&T Wireless Services, Inc.]	¥591,726 million
DCM Capital NL (UK) Limited [Ultimate investee: KPN Mobile N.V.]	¥300,883 million
DCM Capital TWN (UK) Limited [Ultimate investee: KG Telecommunications Co., Ltd.	¥32,467 million
DCM Capital LDN (UK) Limited [Ultimate investee: Hutchison 3G UK Holdings Limite	¥20,494 million ed]

# 2. LEASES

1. Finance lease transactions without ownership transfer to lessee

(1) Purchase price equivalent, accumulated depreciation equivalent and book value equivalent of leased items are as follows:

			(Millions of yen)
	Purchase price	Accumulated	Book value
	equivalent	depreciation equivalent	equivalent
Vehicles	1,125	569	556
Tools, furniture and fixtures	19,735	12,623	7,112
Computer software	217	79	138
Total	21,079	13,272	7,807

#### March 31, 2001

#### March 31 2002

			(Millions of yen)
	<b>Purchase price</b>	Accumulated	<b>Book value</b>
	equivalent	depreciation equivalent	equivalent
Vehicles	1,035	580	454
Tools, furniture and fixtures	12,252	8,054	4,198
Computer software	298	134	164
Total	13,586	8,769	4,816

Note: The purchase price equivalent is reported as the total amount of lease payments through the life of each lease, including the amount representing interest, because the total amount of future lease payments is not significant in relation to the total property and equipment at the end of the period.

(2) Future minimum lease payments equivalent:

· · · ·		(Millions of yen)
	March 31, 2001	March 31, 2002
Due within one year	4,546	2,685
Due after one year	3,260	2,131
Total	7,807	4,816

Note: The future minimum lease payments equivalent is reported as the total amount of future minimum lease payments, including the amount representing interest, because the total amount of future minimum lease payments is not significant in relation to the total property and equipment at the end of the period.

(3) Lease expense and depreciation expense equivalent:

		(Millions of yen)
	Year ended March 31, 2001	Year ended March 31, 2002
Lease expense	7,702	3,517
Depreciation	7.702	3,517
expense equivalent	1,102	5,517

 (4) Method of calculating depreciation expense equivalent: Depreciation expense equivalent is computed on the straight-line basis over the lease period with no residual value.

#### 2. Operating lease transactions

Future operating lease payments:

		(Millions of yen)
	March 31, 2001	March 31, 2002
Due within one year	8	8
Due after one year	12	13
Total	20	21

# **<u>3. SECURITIES INFORMATION</u>**

No stocks of the subsidiaries and affiliated companies have readily determinable market values.

# **<u>4. INCOME TAXES</u>**

Significant components of deferred tax assets and liabilities:

	(Millions of yen)
	March 31, 2001
Deferred tax assets:	
Depreciation	23,827
Liability for employees' severance payments	14,700
Accrued enterprise tax	6,504
Reserve for point loyalty programs	5,826
Impairment of investment securities	4,034
Other	2,598
Total deferred tax assets	57,492
Deferred tax liabilities	
Net unrealized gains on securities	(2,385)
Total deferred tax liabilities	(2,385)
Net deferred tax assets	55,107

(Millions of yen)

	March 31, 2002
Deferred tax assets:	
Write-down of investment in affiliated companies	397,830
Depreciation	23,741
Liability for employees' severance payments	19,420
Reserve for point loyalty programs	13,400
Accrued enterprise tax	11,325
Impairment of investment securities	4,062
Other	4,559
Total deferred tax assets	474,340
Deferred tax liabilities	
Net unrealized gains on securities	(613)
Total deferred tax liabilities	(613)
Net deferred tax assets	473,726

# 5. CHANGE OF BOARD OF DIRECTORS

The change of the board of directors, if any, will be decided at the board meeting to be held in May 2002, which is planed tobe made public thereafter.

## **Subsequent Events**

#### 1. Issuance of corporate bonds

On March 26, 2002, the Board of Directors of the Company decided to raise long-term funds up to a total of ¥300 billion for the period from April to June 2002 through domestic and foreign corporate bonds and long-term borrowings. Based on this decision, the Company has issued the following domestic bonds.

	NTT DoCoMo, Inc. 13 th Unsecured Domestic Straight Corporate Bonds
Date of issuance	April 30, 2002
Total amount	¥100,000 million
Issue price	¥99.99
Coupon rate	0.67 %
Maturity	June 20, 2007
Use of proceeds	Refinancing, etc.

#### 2. Share Exchanges

The Company has entered into memoranda of understanding (MOU), dated May 8, 2002, with its eight regional subsidiaries [NTT DoCoMo Hokkaido, Inc., NTT DoCoMo Tohoku, Inc., NTT DoCoMo Tokai, Inc., NTT DoCoMo Hokuriku, Inc., NTT DoCoMo Kansai, Inc., NTT DoCoMo Chugoku, Inc., NTT DoCoMo Shikoku, Inc. and NTT DoCoMo Kyushu, Inc. (collectively, the "Regional Subsidiaries")] which provide that the Regional Subsidiaries shall become wholly-owned subsidiaries of the Company by way of share exchange. The purpose of the share exchange is to prepare for the possible adoption of consolidated tax reporting, upon enactment of the Consolidated Tax System, which is expected in the current fiscal year and to increase the DoCoMo group's overall value by unifying its business and financing strategies.

The outline of the MOU is as follows:

- (3) The date of share exchanges: November 1, 2002
- (4) The share exchange ratios:

Company name	Share exchange ratio
NTT DoCoMo, Inc.	1
NTT DoCoMo Hokkaido, Inc.	16.51
NTT DoCoMo Tohoku , Inc.	37.02
NTT DoCoMo Tokai, Inc.	27.80
NTT DoCoMo Hokuriku, Inc.	19.44
NTT DoCoMo Kansai, Inc.	33.53
NTT DoCoMo Chugoku, Inc.	26.71
NTT DoCoMo Shikoku, Inc.	19.12
NTT DoCoMo Kyushu, Inc.	47.72

Note: Share exchange ratios

The Company's shares of common stock (after share split with the ratio of 1 to 5) will be allotted to the shareholders of each of the Regional Subsidiaries at the rate of the share exchange ratio described in the above column for each one share of common stock of each of the Regional Subsidiaries, respectively. However, the Company's shares will not be allotted to the shares of the Regional Subsidiaries held by the Company itself.

May 8, 2002 NTT DoCoMo, Inc.

# Consolidated Financial Report for the Fiscal Year ended March 31, 2002

From April 1, 2001 to March 31, 2002

## **1. CONSOLIDATED SUMMARY STATEMENTS OF INCOME**

(100 millions of year								
	Year en	ded	Year ended					
	March 31	, 2002	March 31,	March 31, 2001		Increase / (Decrease)		
		C/N ratio		C/N ratio		C/N ratio		
Operating revenues	51,715	2.20	46,860	2.19	4,855	0.01	10.4%	
Operating expenses	41,686	2.15	39,088	2.16	2,598	(0.01)	6.6%	
Operating income	10,028	2.39	7,771	2.31	2,256	0.08	29.0%	
Non-operating revenues	90	1.31	112	1.31	(21)	-	(19.0%)	
Non-operating expenses	1,585	7.69	1,014	1.94	571	5.75	56.3%	
[Including] Equity in losses of affiliated companies	1,258	-	318	-	940	-	295.3%	
Recurring profit	8,533	2.10	6,869	2.34	1,664	(0.24)	24.2%	
Special losses	8,128	0.86	-	-	8,128	0.86	-	
Income taxes - current	4,539	2.43	3,225	2.55	1,313	(0.12)	40.7%	
Income taxes - deferred	(4,433)	1.06	(219)	3.29	(4,214)	(2.23)	(1,923.4%)	
Minority interest	290	-	208	-	82	-	39.7%	
Net income	8	-	3,655	2.11	(3,646)	-	(99.8%)	

Note 1 Amounts are truncated to nearest 100 million yen throughout this report.

Note 2 The number of consolidated subsidiaries is thirty four, including eight regional DoCoMo Inc.s, DoCoMo Sentsu, Inc., nine DoCoMo Service Inc.s, nine DoCoMo Engineering Inc.s, four DoCoMo Mobile Inc.s, DoCoMo Support Inc., DoCoMo Systems, Inc., DoCoMo Technology,inc.

The company applied the equity method to thirty eight companies, comprised of twenty six unconsolidated subsidiaries and twelve affiliated companies.

Note 3 C/N ratio on this page represents consolidated to non-consolidated ratio.

# 2. CONSOLIDATED SUMMARY BALANCE SHEETS

(100 millions of yen)

	March 31, 2002		March 31, 2001		Increase / (Decrease)		% change
		C/N ratio		C/N ratio		C/N ratio	
Assets	59,125	1.39	59,112	1.33	13	0.06	0.0%
Liabilities	25,766	1.40	25,216	1.46	550	(0.06)	2.2%
[Including] Interest bearing liabilities	14,293	1.25	14,431	1.39	(138)	(0.14)	(1.0%)
Minority interest	1,008	-	747	-	260	-	34.9%
Shareholders' equity	32,350	1.34	33,148	1.21	(797)	0.13	(2.4%)

# 3. ESTIMATED RESULTS FOR THE FISCAL YEAR ENDING MARCH 31, 2003

						(100 m	illions of yen)	
	Year end	Year ending		r ending Year ended				
	March 31,	2003	March 31, 2002		Increase / (Decrease)		% change	
		C/N ratio		C/N ratio		C/N ratio		
Operating revenues	53,740	2.16	51,715	2.20	2,024	(0.04)	3.9%	
Operating income	10,450	2.35	10,028	2.39	421	(0.04)	4.2%	
Recurring profit	9,710	2.25	8,533	2.10	1,176	0.15	13.8%	
Net income	5,110	2.03	8	-	5,101	-	-	

Note The consolidated financial results forecasts above are forward-looking statements about the future performance of NTT DoCoMo which are based on the assumptions, estimates, judgments, projections and beliefs of the management of the Company in light of the information currently available to it. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. Risks and uncertainties inherent in future projections, the Company's future business operation, the state of the economy in Japan and abroad, possible fluctuations in the securities markets and other changes in circumstances could cause the Company's actual results to differ materially from the projected figures above

# 4. BREAKDOWN OF CONSOLIDATED REVENUES AND EXPENSES

### (1) Revenues :

					(100	millions of yen)
	Year ended March 31, 2002		Year end March 31, 2		Increase /(Decrease)	% change
		%		%	,(200.0000)	
(OPERATING REVENUES)	51,715	99.8%	46,860	99.8%	4,855	10.4%
Operating revenues from telecommunication businesses	41,067	79.3%	35,993	76.6%	5,074	14.1%
[Including] Cellular service	32,657	63.0%	31,035	66.1%	1,621	5.2%
[Including] PHS service	884	1.7%	841	1.8%	43	5.2%
[Including] Packet communication service	7,156	13.8%	3,534	7.5%	3,621	102.5%
[Including] Quickcast service	105	0.2%	168	0.4%	(62)	(37.1%)
[Including] FOMA service	17	0.0%	-	-	17	-
Operating revenues from other businesses	10,647	20.6%	10,866	23.1%	(218)	(2.0%)
(NON-OPERATING REVENUES)	90	0.2%	112	0.2%	(21)	(19.0%)
[Including] Financial income	2	0.0%	9	0.0%	(7)	(76.4%
TOTAL REVENUES	51,806	100.0%	46,972	100.0%	4,834	10.3%

Note Financial income includes interest income from loans, bank deposits and securities, and dividend income.

#### (2) Expenses :

					(100	millions of yen)
	Year end March 31, 2	2002	Year end March 31, 2	2001	Increase /(Decrease)	% change
		%		%		
(OPERATING EXPENSES)	41,686	96.3%	39,088	97.5%	2,598	6.6%
Personnel expenses	2,421	5.6%	2,161	5.4%	260	12.1%
Non-personnel expenses	28,113	65.0%	27,280	68.0%	833	3.1%
Depreciation and amortization	6,287	14.5%	5,821	14.5%	465	8.0%
Loss on disposal of property, plant and equipment	504	1.2%	694	1.7%	(189)	(27.3%)
Communication network charges	4,064	9.4%	2,871	7.2%	1,192	41.5%
Taxes and public dues	295	0.7%	259	0.6%	35	13.8%
(NON-OPERATING EXPENSES)	1,585	3.7%	1,014	2.5%	571	56.3%
[Including] Loss on write-off of inventories	95	0.2%	167	0.4%	(72)	(43.2%)
[Including] Financial expenses	202	0.5%	232	0.6%	(30)	(12.9%)
[Including] Equity in losses of affiliated companies	1,258	2.9%	318	0.8%	940	295.3%
TOTAL EXPENSES	43,272	100.0%	40,103	100.0%	3,169	7.9%

Note Financial expenses include interest expense on borrowings, bonds and commercial paper.

## 5. CONSOLIDATED STATEMENTS OF CASH FLOWS

(100 millions of yen)

		Year ended March 31, 2002	Year ended March 31, 2001
1.	Cash flows from operating activities:		
	Income before income taxes	404	6,869
	Depreciation and amortization	6,287	5,821
	Loss on sale or disposal of property, plant and equipment	348	482
	Equity in losses of affiliated companies	1,258	318
	Write-down of investment in affiliated companies	8,128	-
	Decrease (Increase) in notes and accounts receivable, trade, net of allowance for doubtful accounts	425	(4,355)
	Decrease (increase) in inventories	115	(407)
	Increase in liability for employees' severance payments	267	354
	(Decrease) increase in accounts payable, trade	(996)	1,611
	Income taxes paid	(3,643)	(3,052)
	Other-net	699	749
	Net cash provided by operating activities	13,296	8,393
2.	Cash flows from investing activities:		
	Purchase of property, plant and equipment and other fixed assets	(10,596)	(9,494)
	Purchase of investment securities	(658)	(18,281)
	Net payments for loans, deposits, and other investments	26	389
	Other-net	7	15
	Net cash used in investing activities	(11,220)	(27,371)
3.	Cash flows from financing activities:		
	Net change in borrowings and other	(147)	6,149
	Issuance of common stock	-	9,300
	Cash dividends paid	(102)	(97)
	Net cash provided by (used in) financing activities	(249)	15,351

4.	Net increase (decrease) in cash and cash equivalents (1+2+3)	1,826	(3,625)
5.	Cash and cash equivalents at beginning of year	1,184	4,810
6.	Cash and cash equivalents at end of year (4+5)	3,010	1,184

Fr	ee cash flows	2,049	(19,367)	
Note	Note Free cash flows = Net cash provided by operating activities + Net cash used in investing activities (excluding net			
	payments for loans, deposits, and other investments)			

Adjusted Free cash flows (adjusted to exclude cash flows related to certain major foreign investments and the effects of non-business days for		
financial institutions)	2,249	831

Note 1 Major foreign investments excluded in the calculation of adjusted free cash flows are investments totaling 1,795,800 million yen in KPN Mobile N.V., Hutchison 3G UK Holdings Limited, KG Telecommunictions Co., Ltd. and AT&T Wireless Services, Inc., all of which were made during the previous year.

Note 2 The effects of non-business days of financial institutions represent effects of uncollected revenues due to bank holidays on March 31, 2001 and 2002. These effects for the year ended March 31, 2001 and 2002 were (224,000) million yen and (20,000) million yen, respectively. The effect for the year ended March 31, 2002 was offset by the effect of March 31, 2001 being a bank holiday.

# **6. SEGMENT INFORMATION**

	(100 millions of yen)						
		Year ended March 31, 2002 Year ended March 31, 200				Increase/ (Decrease)	% change
	Mobile phone business	50,221	97.1%	45,299	96.7%		10.9%
	PHS business	1,145	2.2%	1,130	2.4%	14	1.3%
Operating Revenues	Quickcast business	109	0.2%	185	0.4%	(75)	(40.9%)
	Miscellaneous business	239	0.5%	244	0.5%	(4)	(1.9%)
	Consolidated operating revenues	51,715	100.0%	46,860	100.0%	4,855	10.4%
	Mobile phone business	10,675	-	8,891	-	1,784	20.1%
	PHS business	(587)	-	(916)	-	329	36.0%
Operating income	Quickcast business	(63)	-	(211)	-	147	69.8%
	Miscellaneous business	3	-	8	-	(5)	(57.9%)
	Consolidated operating income	10,028	-	7,771	-	2,256	29.0%

Note Major services of each segment:

(1) Mobile phone business:

Cellular services, packet communication services, satellite mobile communication services, in-flight telephone service and equipment sales in each service PHS service and PHS equipment sales

Quickcast service and Quickcast equipment sales (formerly paging service and

- (2) PHS business:
- (3) Quickcast business:

(4) Miscellaneous business: International dialing service and other miscellaneous businesses

# Non-consolidated Financial Report for the Fiscal Year ended March 31, 2002

. NON-CONSOLIDATED SUMMARY STATEMENTS OF INCOME (100 millions of yen)						
	Year ended March 31, 2002	Year ended March 31, 2001	Increase/ (Decrease)	% change		
Operating revenues	23,557	21,423	2,134	10.0%		
Operating expenses	19,356	18,057	1,298	7.2%		
Operating income	4,201	3,365	836	24.8%		
Non-operating revenues	69	85	(16)	(19.2%		
Non-operating expenses	206	521	(315)	(60.5%		
Recurring profit	4,064	2,929	1,135	38.89		
Special losses	9,474	-	9,474	-		
Income taxes - current	1,866	1,266	600	47.49		
Income taxes - deferred	(4,168)	(66)	(4,101)	(6,152.9%		
Net income (loss)	(3,107)	1,730	(4,837)	-		
Retained earnings carried forward	111	110	0	0.59		
Interim dividends	50	47	2	4.8.9		
Transfer to legal reserve (interim)	-	4	(4)	-		
Unappropriated retained earnings (deficit)	(3,045)	1,788	(4,834)			

From April 1, 2001 to March 31, 2002

Note Amounts are truncated to nearest 100 million yen throughout this report.

2. NON-CONSOLIDATED SUMMARY BALANCE SHEETS (100 millions of yen)						
	% change					
Assets	42,520	44,607	(2,086)	(4.7%)		
Liabilities	18,466	17,319	1,147	6.6%		
[Including] Interest bearing liabilities	11,454	10,368	1,085	10.5%		
Shareholders' equity	24,054	27,287	(3,233)	(11.8%)		

# 3. ESTIMATED RESULTS FOR THE FISCAL YEAR ENDING MARCH 31, 2003 (100 millions of yen)

	Year ending March 31, 2003	Year ended March 31, 2002	Increase/ (Decrease)	% change
Operating revenues	24,860	23,557	1,302	5.5%
Operating income	4,440	4,201	238	5.7%
Recurring profit	4,320	4,064	255	6.3%
Net income (loss)	2,520	(3,107)	5,627	-

Note The n

The non-consolidated financial results forecasts above are forward-looking statements about the future performance of NTT DoCoMo which are based on the assumptions, estimates, judgments, projections and beliefs of the management of the Company in light of the information currently available to it. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. Risks and uncertainties inherent in future projections, the Company's future business operation, the state of the economy in Japan and abroad, possible fluctuations in the securities markets and other changes in circumstances could cause the Company's actual results to differ materially from the projected figures above.

# 4. BREAKDOWN OF NON-CONSOLIDATED REVENUES AND EXPENSES

### (1) Revenues:

			(100	) millions of yen)
	Year ended March 31, 2002	Year ended March 31, 2001	Increase / (Decrease)	% change
(OPERATING REVENUES)	23,557	21,423	2,134	10.0%
Operating revenues from telecommunication businesses	19,258	16,942	2,316	13.7%
[Including] Cellular service	13,735	13,096	638	4.9%
[Including] PHS service	425	396	29	7.4%
[Including] Packet communication service	2,925	1,377	1,547	112.3%
[Including] Quickcast service	39	62	(22)	(36.9%)
[Including] FOMA service	16	-	16	-
Operating revenues from supplementary businesses	4,298	4,481	(182)	(4.1%)
(NON-OPERATING REVENUES)	69	85	(16)	(19.2%)
[Including] Financial income	19	26	(7)	(28.0%)
TOTAL REVENUES	23,626	21,509	2,117	9.8%

Note Financial income includes interest income from loans, bank deposits and securities, and dividend income.

# (2) Expenses:

			(100	) millions of yen)		
	Year ended March 31, 2002	Year ended March 31, 2001	Increase / (Decrease)	% change		
(OPERATING EXPENSES)	19,356	18,057	1,298	7.2%		
Personnel expenses	683	626	57	9.1%		
Non-personnel expenses	12,610	12,259	351	2.9%		
Depreciation and amortization	3,536	3,107	428	13.8%		
Loss on disposal of property, plant and equipment	270	414	(143)	(34.6%)		
Communication network charges	2,121	1,535	585	38.1%		
Taxes and public dues	132	114	18	16.2%		
(NON-OPERATING EXPENSES)	206	521	(315)	(60.5%)		
[Including] Loss on write-off of inventories	45	90	(45)	(50.1%)		
[Including] Financial expenses	139	136	2	2.1%		
TOTAL EXPENSES	19,562	18,579	982	5.3%		
Note Financial expenses include interest expense on borrowings, bonds and commercial paper.						

### 5. PROPOSAL FOR APPROPRIATION OF RETAINED EARNINGS

(100 millions of yen) Year ended Year ended Increase/ Remarks March 31, 2002 March 31, 2001 (Decrease) 1,788 (4,834) Unappropriated retained earnings (deficit) (3,045) Reversal of general reserve 3,400 3,400 \_ Legal reserve 5 (5) 100 50 Cash dividends 50 Appropriation Bonuses to directors and corporate auditors \_ 1 (1) (1,620) General reserve 1,620 -Total amount 100 1,676 (1,576) Retained earnings carried forward 253 111 142

	March 31, 2002 (a)	March 31, 2001 (b)	Increase / (Decrease) (a) - (b)	March 31,2003 (Forecasts)
Earnings per Share	85 yen	37,983 yen	(37,898 yen)	10,183 yen
Shareholders' Equity per Share	322,346 yen	330,295 yen	(7,949 yen)	73,974 yen
Return on Assets (ROA)	14.4%	14.4%	0.0Point	15.9%
Recurring Profit Margin	16.5%	14.7%	1.8Point	18.1%
Return on Capital Employed (ROCE) < ROCE after tax effect >	21.3% < 12.4% >	20.7% < 12.0% >	0.6Point < 0.4Point>	21.6% < 12.5% >
Return on Equity (ROE)	0.0%	13.9%	(13.9)Point	14.7%
Debt Ratio	30.6%	30.3%	0.3Point	25.7%
Equity Ratio	54.7%	56.1%	(1.4)Point	59.1%
EBITDA (100 millions of yen)	16,820	14,287	2,533	18,180
EBITDA Margin	32.5%	30.5%	2.0Point	33.8%
Free Cash Flows (100 millions of yen)	2,049	(19,367)	21,416	Approx. 6,120
Adjusted Free Cash Flows (100 millions of yen)	2,249	831	1,418	Approx. 3,680

Notes 1 The denominators to calculate earnings per share are 9,622,630 shares for the previous year, 10,036,000 shares for the current year and 50,180,000 shares for the next year which are average number of shares outstanding in each fiscal year.

2 The denominators to calculate shareholders' equity per share are 10,036,000 shares for the previous and current year and 50,180,000 shares for the next year, which are the actual and expected number of shares outstanding at the end of each fiscal year.

3 ROCE = Operating Income / (Shareholders' Equity and Interest Bearing Liabilities)\*\* \*\* Balance sheet items are the average of two fiscal year ends.

4 Debt Ratio = Interest Bearing Liabilities / (Interest Bearing Liabilities + Shareholders' Equity)

5 EBITDA refers to operating income before deducting depreciation and amortization expenses and losses on disposal of property, plant and equipment. EBITDA Margin refers to EBITDA divided by total operating revenues.

6 Free cash flows = Net cash provided by operating activities + Net cash used in investing activities (excluding net payments for loans, deposits, and other investments)

7 Adjusted Free Cash Flows exclude cash flows related to certain special events including foreign investments and the effects of actual and estimated uncollected revenues due to bank holidays.

Major foreign investments during the previous fiscal year were investments totaling 1,795,800 million yen in KPN Mobile N.V., Hutchison 3G UK Holdings Limited, KG Telecommunications Co., Ltd., and AT&T Wireless Services, Inc.

The effects of actual and estimated uncollected revenues due to bank holidays for the previous, current and following fiscal year are (224,000) million yen, (20,000) million yen and 244,000 million yen (estimated results), respectively. The effect for the current fiscal year is offset by the effect of March 31, 2001 being a non-business day for financial institutions.

8 The consolidated financial results forecasts above are forward-looking statements about the future performance of NTT DoCoMo which are based on the assumptions, estimates, judgments, projections and beliefs of the management of the Company in light of the information currently available to it. The projected numbers in this report were derived using certain assumptions that are indispensable for making projections in addition to historical facts that have been acknowledged accurately. Risks and uncertainties inherent in future projections, the Company's future business operation, the state of the economy in Japan and abroad, possible fluctuations in the securities markets and other changes in circumstances could cause the Company's actual results to differ materially from the projected figures above.

#### (APPENDIX 2)

#### [ Results for the year ended March 31, 2002]

#### **1. NUMBER OF SUBSCRIBERS**

	(10 thousand subscriber			and subscribers)	
		As of March 31, 2002	As of March 31, 2001	Increase / (Decrease)	% change
	Consolidated	4,069	3,603	467	13.0%
Cellular	Non-consolidated	1,665	1,488	177	11.9%
FOMA	Consolidated	9	-	9	-
FOMA	Non-consolidated	8	-	8	-
i-mode (*)	Consolidated	3,216	2,170	1,046	48.2%
	Non-consolidated	1,281	815	466	57.2%
PHS	Consolidated	192	181	11	6.0%
	Non-consolidated	92	86	6	7.3%
Quickcast	Consolidated	83	110	(27)	(24.7%)
	Non-consolidated	30	40	(10)	(25.6%)

\* This includes the number of "i-mode"subscribers under the FOMA service. (Consolidated: 80,000 subscribers, Non-consolidated : 70,000 subscribers)

#### 2. CAPITAL EXPENDITURES

				(10	0 millions of yen)
		Year ended March 31, 2002	Year ended March 31, 2001	Increase / (Decrease)	% change
Capital expenditures	9 DoCoMos combined	10,322	10,127	194	1.9%
Capital experiolitures	Non-consolidated	5,768	5,856	(88)	(1.5%)

#### [Estimates for the year ending March 31, 2003]

#### 1. NUMBER OF SUBSCRIBERS

		(10 thousand subscribers)			
		As of March 31, 2003	As of March 31, 2002	Increase / (Decrease)	% change
	Consolidated	4,240	4,069	171	4.2%
Cellular	Non-consolidated	1,710	1,665	45	2.7%
FOMA	Consolidated	138	9	129	1,443.1%
TOWA	Non-consolidated	84	8	76	942.2%
i-mode (*)	Consolidated	3,680	3,216	464	14.4%
	Non-consolidated	1,480	1,281	199	15.5%
PHS	Consolidated	196	192	4	2.0%
	Non-consolidated	94	92	2	2.2%
Quickcast	Consolidated	61	83	(22)	(26.5%)
	Non-consolidated	21	30	(9)	(28.6%)

\* This includes the number of "i-mode"subscribers under the FOMA service. (Consolidated: 80,000 subscribers, Non-consolidated : 70,000 subscribers as of March 31, 2002. Consolidated: 1,180,000 subscribers, Non-consolidated : 710,000 subscribers as of March 31,

2003.) 2. CAPITAL EXPENDITURES

(100 millions of yen)					
		Year ending March 31, 2003	Year ended March 31, 2002	Increase / (Decrease)	% change
Capital expenditures	Consolidated	9,600	10,322	(722)	(7.0%)
Capital experiorditures	Non-consolidated	5,500	5,768	(268)	(4.7%)

Note: Amounts for the year ended March 31, 2002 are for 9 companies combined, which are NTT DoCoMo, Inc. and eight regional DoCoMo, Inc.s.

# (APPENDIX 3)

# SUMMARY STATEMENTS OF INCOME OF THE COMPANY AND REGIONAL SUBSIDIARIES

(100 millions of yen)

Company name	Operating revenues	Recurring profit	Net income (loss)
NTT DoCoMo Hokkaido, Inc.	2,171	343	199
NTT DoCoMo Tohoku, Inc.	3,450	616	358
NTT DoCoMo, Inc.	23,557	4,064	(3,107)
NTT DoCoMo Tokai, Inc.	5,489	946	549
NTT DoCoMo Hokuriku, Inc.	1,159	259	150
NTT DoCoMo Kansai, Inc.	8,455	1,646	952
NTT DoCoMo Chugoku, Inc.	2,917	400	232
NTT DoCoMo Shikoku, Inc.	1,809	310	184
NTT DoCoMo Kyushu, Inc.	5,969	1,066	619