



NTT DOCOMO Group Financial Position and Results

Note: The consolidated financial statements are prepared for internal control purposes and are non-audit reference information.

(1) Financial Position

	Billions of yen	
	March 31, 2025	March 31, 2026
ASSETS		
Current assets	¥ 4,551.8	¥ 7,118.1
(incl.) Cash and cash equivalents	325.7	1,216.9
(incl.) Trade and other receivables	3,053.0	3,503.0
(incl.) Loans for Banking Business	-	747.1
Non-current assets	6,839.2	18,989.6
(incl.) Property, plant and equipment	2,880.3	2,939.5
(incl.) Loans for Banking Business	-	10,123.3
(incl.) Investment Securities for Banking Business	-	825.7
Total assets	<u>11,391.0</u>	<u>26,107.8</u>
LIABILITIES AND EQUITY		
Current liabilities	3,315.5	16,600.8
(incl.) Trade and other payables	1,722.8	1,798.8
(incl.) Deposits for Banking Business	-	10,950.1
Non-current liabilities	964.9	2,176.9
(incl.) Long-term debt	52.0	906.2
(incl.) Deposits for Banking Business	-	55.9
(incl.) Defined benefit liabilities	277.5	216.6
Total liabilities	<u>4,280.4</u>	<u>18,777.6</u>
Total equity	<u>7,110.7</u>	<u>7,330.1</u>
Total liabilities and equity	<u><u>11,391.0</u></u>	<u><u>26,107.8</u></u>

(2) Financial Results

	Billions of yen	
	Year ended March 31, 2025	Year ended March 31, 2026
Operating revenues:		
Telecommunications services	¥ 3,338.9	¥ 3,304.4
Mobile communications services	2,483.3	2,447.3
Fixed communications services and other telecommunications services	855.7	857.0
Equipment sales	783.8	743.9
System integration services	676.1	737.0
Other operating revenues	<u>1,414.2</u>	<u>1,672.8</u>
Total operating revenues	6,213.1	6,458.1
Operating expenses:		
Personnel expenses	541.1	557.6
Cost of equipment sold and services, and other expenses	3,224.5	3,481.9
Depreciation and amortization	842.4	888.5
Communication network charges	530.0	520.5
Loss on disposal of property, plant and equipment and intangible assets	52.0	56.7
Impairment loss	2.6	10.8
Total operating expenses	<u>5,192.6</u>	<u>5,516.0</u>
Operating profit	1,020.5	942.1
Profit before taxes	1,031.9	947.9
Profit	718.5	660.2

(3) Cash Flow Overview

	Billions of yen	
	Year ended March 31, 2025	Year ended March 31, 2026
Cash flows from operating activities:		
Profit	¥ 724.4	¥ 668.3
Reconciliation of profit and net cash provided by operating activities:		
Depreciation and amortization	842.4	888.5
(Increase) decrease in trade and other receivables	(140.1)	(487.3)
Increase (decrease) in trade and other payables	(111.3)	(40.3)
Increase (decrease) in deposits for banking business	-	1.3
(Increase) decrease in loans for banking business	-	(1,009.9)
Increase (decrease) in borrowings for banking business	-	451.1
Income taxes paid and refund	(370.9)	(268.1)
Net cash provided by operating activities	<u>952.5</u>	<u>392.8</u>
Cash flows from investing activities:		
Purchases of property, plant and equipment	(381.9)	(478.2)
Purchases of intangible and other assets	(387.0)	(436.6)
Purchases of securities for banking business	-	(376.2)
Proceeds from sales and redemption of securities for banking business	-	124.7
Proceeds from acquisition of subsidiaries	-	1,438.9
Net cash used in investing activities	<u>(695.3)</u>	<u>308.3</u>
Cash flows from financing activities:		
Proceeds of short term borrowing	(29.6)	951.8
Payments of lease liabilities	(128.7)	(164.1)
Cash dividends paid	(774.9)	(697.4)
Net cash used in financing activities	<u>(1,062.4)</u>	<u>189.6</u>
Effect of exchange rate changes on cash and cash equivalents	0.2	0.5
Net increase (decrease) in cash and cash equivalents	<u>(805.0)</u>	<u>891.2</u>
Cash and cash equivalents as of beginning of year	1,130.7	325.7
Cash and cash equivalents as of end of period	<u>¥ 325.7</u>	<u>¥ 1,216.9</u>