



NTT DOCOMO Group Financial Position and Results

Note: The consolidated financial statements are prepared for internal control purposes and are non-audit reference information.

(1) Financial Position

| | Billions of yen | |
|--|-----------------|-------------------|
| | March 31, 2025 | December 31, 2025 |
| ASSETS | | |
| Current assets | ¥ 4,551.8 | ¥ 7,935.1 |
| (incl.) Cash and cash equivalents | 325.7 | 1,944.6 |
| (incl.) Trade and other receivables | 3,053.0 | 3,649.7 |
| (incl.) Loans for Banking Business | - | 706.6 |
| Non-current assets | 6,839.2 | 18,119.9 |
| (incl.) Property, plant and equipment | 2,880.3 | 2,873.9 |
| (incl.) Loans for Banking Business | - | 9,611.8 |
| (incl.) Investment Securities for Banking Business | - | 809.5 |
| Total assets | 11,391.0 | 26,055.0 |
| LIABILITIES AND EQUITY | | |
| Current liabilities | 3,315.5 | 16,111.2 |
| (incl.) Trade and other payables | 1,722.8 | 1,683.1 |
| (incl.) Deposits for Banking Business | - | 10,815.2 |
| Non-current liabilities | 964.9 | 2,807.6 |
| (incl.) Long-term debt | 52.0 | 1,064.7 |
| (incl.) Deposits for Banking Business | - | 493.5 |
| (incl.) Defined benefit liabilities | 277.5 | 286.9 |
| Total liabilities | 4,280.4 | 18,918.7 |
| Total equity | 7,110.7 | 7,136.3 |
| Total liabilities and equity | 11,391.0 | 26,055.0 |

(2) Financial Results

| | Billions of yen | |
|--|--|--|
| | Nine Months ended December 31, 2024 | Nine Months ended December 31, 2025 |
| Operating revenues: | | |
| Telecommunications services | ¥ 2,513.1 | ¥ 2,473.9 |
| Mobile communications services ※ | 1,865.2 | 1,834.3 |
| Fixed communications services and other telecommunications services | 647.9 | 639.6 |
| Equipment sales | 569.1 | 517.6 |
| System integration services | 469.3 | 499.1 |
| Other operating revenues ※ | <u>1,015.8</u> | <u>1,169.0</u> |
| Total operating revenues | 4,567.3 | 4,659.7 |
| Operating expenses: | | |
| Personnel expenses | 406.0 | 411.2 |
| Cost of equipment sold and services, and other expenses | 2,265.3 | 2,415.3 |
| Depreciation and amortization | 625.6 | 658.2 |
| Communication network charges | 414.1 | 400.6 |
| Loss on disposal of property, plant and equipment and intangible assets | 22.3 | 26.7 |
| Impairment loss | – | 2.3 |
| Total operating expenses | <u>3,733.4</u> | <u>3,914.3</u> |
| Operating profit | 833.9 | 745.4 |
| Profit before taxes | 845.9 | 753.4 |
| Profit | 585.3 | 528.8 |

※From the end of FY2024, revenues related to some mail-related services have been reclassified from “Other” to “Mobile communications services”. Accordingly, figures for the third quarter of FY2024 have been recalculated.

(3) Cash Flow Overview

| | Billions of yen | |
|---|---------------------------------|---------------------------------|
| | Year ended December 31, 2024 | Year ended December 31, 2025 |
| Cash flows from operating activities: | | |
| Profit | ¥ 589.6 | ¥ 532.5 |
| Reconciliation of profit and net cash provided by operating activities: | | |
| Depreciation and amortization | 625.6 | 658.2 |
| (Increase) decrease in trade and other receivables | (258.2) | (526.8) |
| Increase (decrease) in trade and other payables | (210.8) | (83.7) |
| Increase (decrease) in deposits for banking business | – | 304.1 |
| (Increase) decrease in loans for banking business | – | (441.8) |
| Increase (decrease) in borrowings for banking business | – | 197.6 |
| Income taxes paid and refund | (367.5) | (264.4) |
| Net cash provided by operating activities | <u>397.7</u> | <u>480.1</u> |
| Cash flows from investing activities: | | |
| Purchases of property, plant and equipment | (265.2) | (328.5) |
| Purchases of intangible and other assets | (304.0) | (321.7) |
| Purchases of securities for banking business | – | (312.7) |
| Proceeds from sales and redemption of securities for banking business | – | 78.5 |
| Proceeds from acquisition of subsidiaries | – | 1,438.9 |
| Net cash used in investing activities | <u>(527.8)</u> | <u>521.0</u> |
| Cash flows from financing activities: | | |
| Proceeds of short term borrowing | 423.7 | 1,345.7 |
| Payments of lease liabilities | (95.2) | (113.0) |
| Cash dividends paid | (774.9) | (697.4) |
| Net cash used in financing activities | <u>(573.1)</u> | <u>617.5</u> |
| Effect of exchange rate changes on cash and cash equivalents | 0.4 | 0.3 |
| Net increase (decrease) in cash and cash equivalents | <u>(702.8)</u> | <u>1,618.9</u> |
| Cash and cash equivalents as of beginning of year | 1,130.7 | 325.7 |
| Cash and cash equivalents as of end of period | <u>¥ 427.9</u> | <u>¥ 1,944.6</u> |