



NTT DOCOMO Group Financial Position and Results

Note: The consolidated financial statements are prepared for internal control purposes and are non-audit reference information.

(1) Financial Position

	Billions of yen	
	March 31, 2024	March 31, 2025
ASSETS		
Current assets	¥ 5,239.0	¥ 4,551.8
(incl.) Cash and cash equivalents	1,130.7	325.7
(incl.) Trade and other receivables	2,912.4	3,053.0
Non-current assets	6,603.7	6,839.2
(incl.) Property, plant and equipment	<u>2,896.7</u>	<u>2,880.3</u>
Total assets	<u>11,842.7</u>	<u>11,391.0</u>
LIABILITIES AND EQUITY		
Current liabilities	3,706.2	3,315.5
(incl.) Trade and other payables	1,854.6	1,722.8
Non-current liabilities	1,005.4	964.9
(incl.) Long-term debt	97.1	52.0
(incl.) Defined benefit liabilities	<u>306.1</u>	<u>277.5</u>
Total liabilities	<u>4,711.6</u>	<u>4,280.4</u>
Total equity	<u>7,131.0</u>	<u>7,110.7</u>
Total liabilities and equity	<u>11,842.7</u>	<u>11,391.0</u>

(2) Financial Results

	Billions of yen	
	Year ended March 31, 2024	Year ended March 31, 2025
Operating revenues:		
Telecommunications services	¥ 3,445.3	¥ 3,338.9
Mobile communications services	2,541.4	2,483.3
Fixed communications services and other telecommunications services	904.0	855.7
Equipment sales	780.9	783.8
System integration services	642.2	676.1
Other operating revenues	1,271.6	1,414.2
Total operating revenues	6,140.0	6,213.1
Operating expenses:		
Personnel expenses	510.2	541.1
Cost of equipment sold and services, and other expenses	3,029.6	3,224.5
Depreciation and amortization	812.3	842.4
Communication network charges	587.9	530.0
Loss on disposal of property, plant and equipment and intangible assets	50.8	52.0
Impairment loss	4.8	2.6
Total operating expenses	4,995.6	5,192.6
Operating profit	1,144.4	1,020.5
Profit before taxes	1,153.8	1,031.9
Profit	795.1	718.5

(3) Cash Flow Overview

	Billions of yen	
	Year ended March 31, 2024	Year ended March 31, 2025
Cash flows from operating activities:		
Profit	¥ 797.1	¥ 724.4
Reconciliation of profit and net cash provided by operating activities:		
Depreciation and amortization	812.3	842.4
(Increase) decrease in trade and other receivables	(92.3)	(140.1)
Increase (decrease) in trade and other payables	112.9	(111.3)
Income taxes paid and refund	(313.9)	(370.9)
Net cash provided by operating activities	<u>1,422.6</u>	<u>952.5</u>
Cash flows from investing activities:		
Purchases of property, plant and equipment	(318.5)	(381.9)
Purchases of intangible and other assets	(375.9)	(387.0)
Net cash used in investing activities	<u>(573.6)</u>	<u>(695.3)</u>
Cash flows from financing activities:		
Payments of lease liabilities	(120.4)	(128.7)
Cash dividends paid	(774.9)	(774.9)
Net cash used in financing activities	<u>(880.9)</u>	<u>(1,062.4)</u>
Effect of exchange rate changes on cash and cash equivalents	0.6	0.2
Net increase (decrease) in cash and cash equivalents	<u>(31.3)</u>	<u>(805.0)</u>
Cash and cash equivalents as of beginning of year	1,162.0	1,130.7
Cash and cash equivalents as of end of period	<u>¥ 1,130.7</u>	<u>¥ 325.7</u>