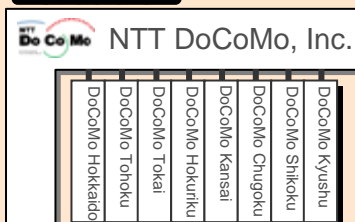


# DoCoMo Group Structure

- Plan to integrate regional subsidiaries into a single entity in FY2008/2Q, with the aim to further improve customer services and enhance efficiency of group management

## Image of integration

9-company structure



Integrate 8 regional subsidiaries

Single entity



## Projected effects of integration

**Uniform service quality**  
(Sales/promotion, network)

**Reinforce customer contacts**

**Optimize business operations**

**Speed up and improve efficiency of group management**