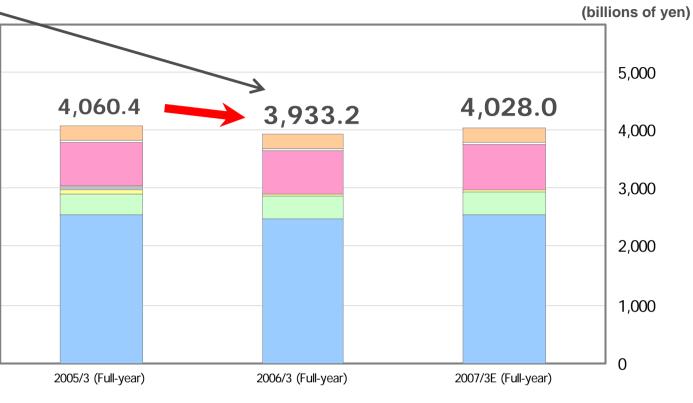
## **Operating Expenses**

## FY2005 Operating Expenses Compared to FY2004

-3.1%



(billions of yen)	2005/3 (Full-year)	2006/3 (Full-year)	2007/3E (Full-year)
Personnel expenses	251.4	250.3	252.0
□ Taxes and public dues	36.1	36.7	37.0
Depreciation and amortization	735.4	737.1	753.0
■ Impairmanent loss	60.4	1.1	-
Loss on disposal of property, plant and equipment and intangible assets	65.5	54.7	52.0
□ Communication network charges	372.4	368.5	370.0
■ Non-personnel expenses	2,539.2	2,484.8	2,564.0
(incl. )Revenue-linked expenses*	1,817.9	1,758.5	1,826.0
(incl. )Other non-personnel expenses	721.3	726.4	738.0

<sup>\* &</sup>quot;Revenue-linked expenses" = cost of equipment sold + distributor commissions + cost of DoCoMo Point Service