

## Subsidiaries and Affiliates

As of July 1, 2014

### Subsidiaries: 181

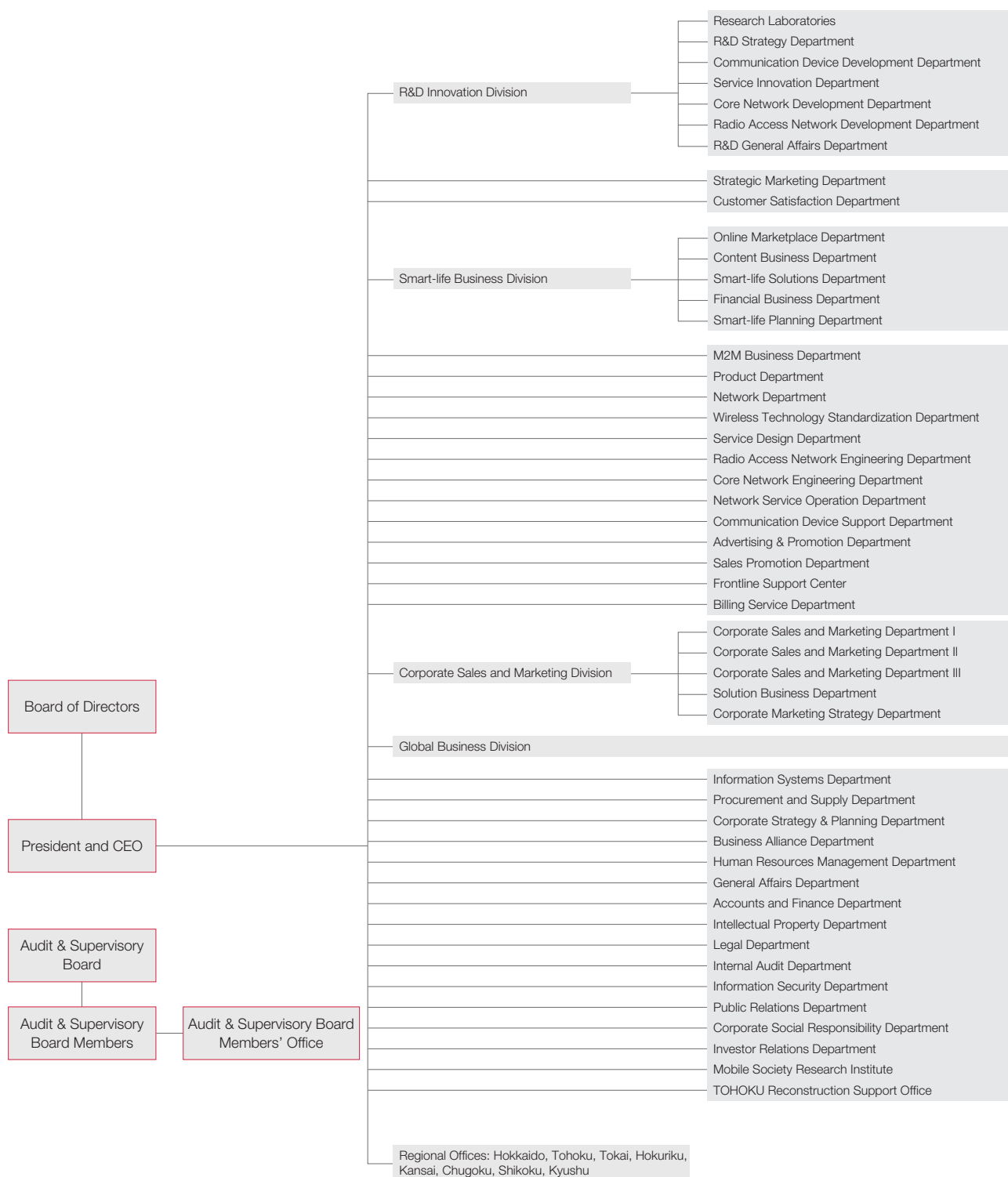
Company name	Voting rights ownership	Business activities
<b>Service subsidiaries: 12</b>		
DOCOMO CS Inc.	100.00%	Network construction, maintenance, operation, and quality control; handset maintenance; merchandise distribution; sales agent support; corporate marketing; DOCOMO shop operations
DOCOMO Support Inc.	100.00%	Handling of telephone and online inquiries, such as through the Internet
DOCOMO Systems, Inc.	100.00%	Development and maintenance of internal information systems and sales of hardware relating to information systems
DOCOMO Technology, Inc. and 8 other companies	100.00%	Commissioned business from DOCOMO in research and development of mobile communication
<b>Other subsidiaries: 169</b>		
Buongiorno S.p.A.	100.00%	Provision of mobile content and operation of content-distribution platform
DOCOMO Capital, Inc.	100.00%	Search for and investment in venture companies with innovative state-of-the-art technology applicable to mobile communications services
DOCOMO Communications Laboratories Europe GmbH	100.00%	Research on new mobile network technologies in Europe and participation in European standardization projects
DOCOMO Innovations, Inc.	100.00%	Promotion of open innovation and network technology research in Silicon Valley
DOCOMO interTouch Pte. Ltd.	100.00%	Provision of high-speed Internet connection services for hotels worldwide
DOCOMO PACIFIC, INC.	100.00%	Mobile communications business in Guam and the Commonwealth of the Northern Mariana Islands
MCV Guam Holding Corp.	100.00%	Cable television, Internet access, fixed-line business in Guam and the Commonwealth of the Northern Mariana Islands
net mobile AG	87.36%	Management of platforms related to mobile content distribution and billing
NTT DOCOMO USA, Inc.	100.00%	Support for DOCOMO overseas development in the United States
PacketVideo Corporation	81.79%	Development of software for mobile phones, such as software to connect household electronics devices, and provision of content distribution services
OAK LAWN MARKETING, INC.	51.00%	Mail-order business using televised media as main sales channel
Tower Records Japan Inc.	50.25%	Music and video software sales business
DOCOMO ANIME STORE, INC.	60.00%	Planning, development, and operation of anime-related content distribution services, centered on anime video
NTT DOCOMO Ventures, Inc	100.00%	Venture capital investment and incubation businesses
DOCOMO InsightMarketing, INC.	51.00%	Research and promotion businesses
DOCOMO.COM, INC.	100.00%	Consultancy targeting mobile content providers
Nihon Ultramarc INC.	77.48%	Medical database business
docomo Healthcare, Inc.	66.00%	Platform business centered on management, use, and sharing of physical, health, and medical data
MAGASseek Corporation	75.00%	Fashion e-commerce business, including operation of the MAGASEEK comprehensive fashion e-commerce site
Radishbo-ya Co., Ltd.	90.00%	Membership-based home delivery service of organic and low-chemical agricultural products as well as additive-free foods
mobidoors, Inc.	55.00%	Sales of remote support for mobile devices and PCs
ABC HOLDINGS Co., Ltd.	51.00%	Nationwide development of cooking classrooms; sales of kitchen and other goods
D2C Inc.	51.00%	Mobile advertising media development and operations and advertising sales business
mmbi, Inc.	60.45%	Basic broadcasting pursuant to Japan's Broadcast Act and provision of related services
and 145 other companies		

### Affiliates: 34

Company name	Voting rights ownership	Business activities
Hutchison Telephone Company Limited	24.10%	Mobile communications business in Hong Kong and Macau
Philippine Long Distance Telephone Company	8.56%	Owns 100% of SMART, a fixed-line and mobile telecommunications operator in the Philippines
Robi Axiata Limited	8.41%	Mobile communications business in Bangladesh
Tata Teleservices Limited	26.50%	Mobile communications business in India
Weather Service inc.	35.00%	Provision of services offering a full range of weather-related information
Avex Broadcasting & Communications Inc.	30.00%	Membership-based mobile video distribution business
NTT Broadband Platform, Inc.	22.00%	Services pertaining to wireless network connections, plus merchandise sales utilizing information and communications systems
NTT Resonant Inc.	33.33%	Media business, including operation of "goo" portal site, and e-commerce
EveryStar Co., Ltd.	30.00%	UGC media operation via mobile
ZENRIN DataCom CO., LTD.	18.09%	Map, net navigation, and map solutions businesses for mobile phones
2Dfacto, Inc.	26.18%	Management of bookstore services for sale of e-books and paper books via the Internet
Nippon Telecommunications Network Co., Ltd.	37.43%	Provision of communications network facilities and applications and outsourcing of network construction
FeliCa Networks, Inc.	38.00%	FeliCa licensing and platform management businesses
Boardwalk Inc.	22.00%	Event ticketing sales and planning / production / sales of digital content
Sumitomo Mitsui Card Company, Limited	34.00%	Services related to credit cards, loans, warranties, and gift cards
Mobile Internet Capital, Inc.	30.00%	Support for venture firms in mobile Internet-related fields and investment fund management
Rakuten Auction, Inc.	40.00%	Internet auction services business
CXD NEXT CO., LTD.	40.00%	Provision of electronic settlement-related services and store support services
Jibe Mobile K.K.	34.48%	Software development
The JV, Ltd.	30.00%	Management of McDonald's membership organization, and planning, execution, and management of membership-related services and promotions
and 14 other companies		

# Organizational Structure

NTT DOCOMO, INC. As of July 1, 2014



# Corporate Information

As of March 31, 2014

## Company Name

NTT DOCOMO, INC.

## Address

Head Office:  
11-1, Nagata-cho 2-chome, Chiyoda-ku,  
Tokyo 100-6150, Japan  
Tel: +81-3-5156-1111

## Date of Establishment

August 1991

## Capital

¥949,679,500,000

## Fiscal Year-End

March 31

## Number of Employees (Consolidated)

24,860

## Corporate Website

<https://www.nttdocomo.co.jp/english/>

## IR Information

<https://www.nttdocomo.co.jp/english/corporate/ir/>

## Independent Registered Public Accounting Firm

KPMG AZSA LLC (the Japan member firm of KPMG International)

# Stock Information

As of March 31, 2014

## Stock Listings

Tokyo Stock Exchange, First Section listed October 1998  
(Securities code: 9437)

New York Stock Exchange listed March 2002  
(Ticker symbol: DCM)

## Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation,  
Corporate Agency Department  
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan  
Tel: +81-3-3212-1211  
Inquiries about procedures of stock: +81-120-232-711

## Depository for American Depositary Receipts ("ADRs")

The Bank of New York Mellon Corporation  
101 Barclay Street, New York, NY 10286, U.S.A.  
BNY Mellon Shareowner Services,  
PO Box 30170, College Station, TX 77842-3170, U.S.A.  
U.S. Callers: (888) BNY ADRS  
Non-U.S. Callers: +1-201-680-6825

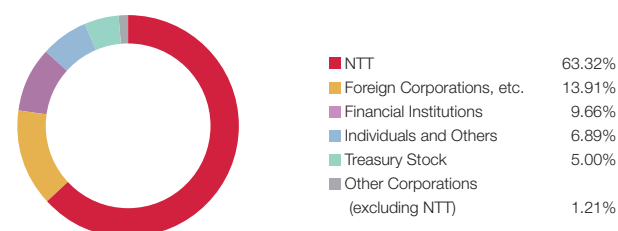
## Number of Shares

Total Number of Authorized Shares: 17,460,000,000  
Total Number of Issued Shares: 4,365,000,000

## Number of Shareholders

327,818

## Distribution of Ownership among Shareholders



\* The figures are based on the list of shareholders as of March 31, 2014.

## Principal Shareholders

	Number of Shares Held	Percentage of Total Issued Shares (%)
NIPPON TELEGRAPH AND TELEPHONE CORPORATION	2,764,000,000	63.32
THE MASTER TRUST BANK OF JAPAN, LTD. (TRUST ACCOUNT)	68,624,500	1.57
JAPAN TRUSTEE SERVICES BANK, LTD. (TRUST ACCOUNT)	58,200,100	1.33
BARCLAYS CAPITAL INC.	50,168,300	1.15
THE BANK OF NEW YORK MELLON SANV 10	34,839,646	0.80
THE BANK OF NEW YORK MELLON AS DEPOSITARY BANK FOR DEPOSITARY RECEIPT HOLDERS	24,669,549	0.57
STATE STREET BANK AND TRUST COMPANY WEST CLIENT TREATY	19,218,137	0.44
STATE STREET BANK AND TRUST COMPANY 505225	18,516,023	0.42
JAPAN TRUSTEE SERVICES BANK, LTD. (TRUST ACCOUNT 6)	16,954,400	0.39
JAPAN TRUSTEE SERVICES BANK, LTD. (TRUST ACCOUNT 5)	16,928,700	0.39
Total	3,072,119,355	70.38

\* The Company's holding of treasury stock (218,239,900 shares equivalent to 5.00% of the total number of issued shares) is not included in the above.

## IR Contact

NTT DOCOMO, INC., IR Department  
11-1, Nagata-cho 2-chome, Chiyoda-ku, Tokyo 100-6150, Japan  
Tel: +81-3-5156-1111