

Ten-Year Summary of Selected Financial Data

NTT DOCOMO, INC. and Subsidiaries

Fiscal years

	2000	2001	2002	2003	2004
Operating results:					
Operating revenues	¥ 4,178,056	¥ 4,659,254	¥4,809,088	¥5,048,065	¥4,844,610
Wireless services	3,620,271	4,153,459	4,350,861	4,487,912	4,296,537
Equipment sales	557,785	505,795	458,227	560,153	548,073
Operating expenses	3,399,436	3,658,367	3,752,369	3,945,147	4,060,444
Operating income	778,620	1,000,887	1,056,719	1,102,918	784,166
Net income (loss) attributable to NTT DOCOMO, INC.	401,755	(116,191)	212,491	650,007	747,564
Comprehensive income (loss) attributable to NTT DOCOMO, INC.	413,446	(16,668)	152,796	668,425	723,818
Total assets	6,016,505	6,067,225	6,058,007	6,262,266	6,136,521
Total debt	1,443,168	1,429,332	1,348,368	1,091,596	948,523
Total shareholders' equity	3,318,587	3,291,883	3,475,514	3,704,695	3,907,932
Net cash provided by operating activities	857,846	1,341,088	1,584,610	1,710,243	1,181,585
Net cash used in investing activities	(2,744,215)	(1,125,093)	(871,430)	(847,309)	(578,329)
Adjusted free cash flows ^{1, 2}	134,771	233,327	468,915	862,934	1,003,583
Capital expenditures	1,012,795	1,032,256	853,956	805,482	861,517
Research and development expenses	94,126	99,454	126,229	124,514	101,945
Depreciation and amortization	595,598	640,505	749,197	720,997	735,423
Operating income margin	18.6%	21.5%	22.0%	21.8%	16.2%
EBITDA margin ²	34.1%	36.1%	38.2%	36.8%	33.6%
ROCE ³	20.6%	21.1%	22.1%	22.9%	16.2%
Per share data⁴ (Yen):					
Earnings (loss) per share	¥ 8,350	¥ (2,315)	¥ 4,254	¥ 13,099	¥ 15,771
Shareholders' equity per share	66,134	65,601	69,274	76,234	84,455
Cash dividends declared per share ^{5, 6}	200	300	500	1,500	2,000

Shares:

Number of outstanding shares (common stock) ⁶	48,113,150	50,180,000	49,952,907	49,622,595	47,401,154
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1 Adjusted free cash flows exclude the effects of uncollected revenues due to bank holidays at the end of the period and changes in investment derived from purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months.

2 For the reconciliations of these Non-GAAP financial measures, see page 115.

3 ROCE (Return on capital employed) = Operating income / (Shareholders' equity + Total debt)

ROCE ratios are calculated using the simple average of the balance sheet figures for the applicable year-end and those of the prior year-end.

4 In the calculation of per share data, treasury stocks are not included in the number of outstanding shares during or at the end of the year.

5 Cash dividends declared per share are presented in the fiscal year to which each record date for the dividends belongs.

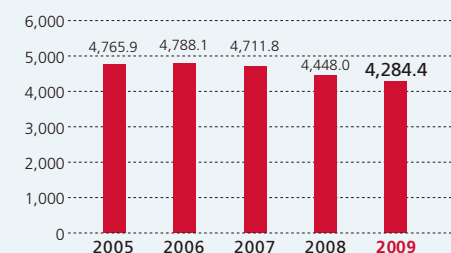
6 Dividend per share and number of outstanding shares of common stock in fiscal 2000 and fiscal 2001 have been recalculated based on the number of shares that resulted from a five-for-one stock split that took effect in May 2002.

Millions of yen

2005	2006	2007	2008	2009
¥4,765,872	¥4,788,093	¥4,711,827	¥ 4,447,980	¥ 4,284,404
4,295,856	4,314,140	4,165,234	3,841,082	3,776,909
470,016	473,953	546,593	606,898	507,495
3,933,233	4,014,569	3,903,515	3,617,021	3,450,159
832,639	773,524	808,312	830,959	834,245
610,481	457,278	491,202	471,873	494,781
579,653	448,214	478,738	405,774	523,091
6,365,257	6,116,215	6,210,834	6,488,220	6,756,775
792,405	602,965	478,464	639,233	610,347
4,052,017	4,161,303	4,276,496	4,341,585	4,635,877
1,610,941	980,598	1,560,140	1,173,677	1,182,818
(951,077)	(947,651)	(758,849)	(1,030,983)	(1,163,926)
510,905	192,237	442,410	93,416	416,878
887,113	934,423	758,743	737,606	686,508
110,509	99,315	100,035	100,793	109,916
737,066	744,122	776,425	804,159	701,146
17.5%	16.2%	17.2%	18.7%	19.5%
33.7%	32.9%	34.8%	37.7%	36.6%
17.2%	16.1%	17.0%	17.1%	16.3%
¥ 13,491	¥ 10,396	¥ 11,391	¥ 11,172	¥ 11,864
91,109	95,457	100,321	103,966	111,424
4,000	4,000	4,800	4,800	5,200
45,250,031	43,985,082	43,120,586	42,238,715	41,705,738

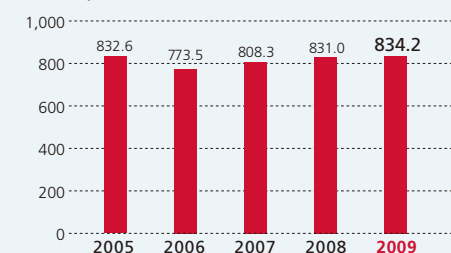
Operating Revenues

(Billions of yen)



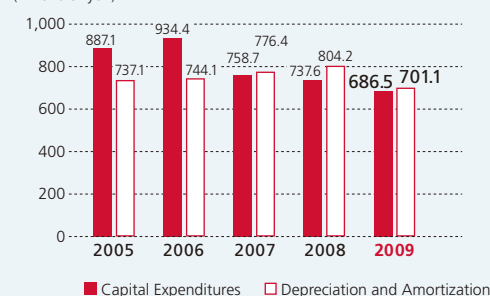
Operating Income

(Billions of yen)



Capital Expenditures/Depreciation and Amortization

(Billions of yen)



Dividends per Share/Dividend Payout Ratio

(Yen)

(%)

