

Financial Highlights (U.S. GAAP)

NTT DOCOMO, INC. AND SUBSIDIARIES

Years ended March 31

	Millions of yen (excluding per share data)				Millions of U.S. dollars ¹ (excluding per share data)	
	2005	2006	2007	2008	2009	2009
Operating results						
Operating revenues	¥4,844,610	¥4,765,872	¥4,788,093	¥4,711,827	¥ 4,447,980	\$ 44,861
Wireless services	4,296,537	4,295,856	4,314,140	4,165,234	3,841,082	38,740
Equipment sales	548,073	470,016	473,953	546,593	606,898	6,121
Operating expenses	4,060,444	3,933,233	4,014,569	3,903,515	3,617,021	36,480
Operating income	784,166	832,639	773,524	808,312	830,959	8,381
Net income	747,564	610,481	457,278	491,202	471,873	4,759
Financial position						
Total assets	¥6,136,521	¥6,365,257	¥6,116,215	¥6,210,834	¥ 6,488,220	\$ 65,438
Total debt ²	948,523	792,405	602,965	478,464	639,233	6,447
Total shareholders' equity	3,907,932	4,052,017	4,161,303	4,276,496	4,341,585	43,788
Cash flows						
Net cash provided by operating activities	¥1,181,585	¥1,610,941	¥ 980,598	¥1,560,140	¥ 1,173,677	\$ 11,837
Net cash used in investing activities	(578,329)	(951,077)	(947,651)	(758,849)	(1,030,983)	(10,398)
Adjusted free cash flows (excluding irregular factors and changes in investments for cash management purposes) ^{3,4}	1,003,583	510,905	192,237	442,410	93,416	942
Other financial data						
Capital expenditures ⁵	¥ 861,517	¥ 887,113	¥ 934,423	¥ 758,743	¥ 737,606	\$ 7,439
Financial ratios⁶						
Operating income margin ⁷	16.2%	17.5%	16.2%	17.2%	18.7%	
EBITDA margin ⁸	33.6%	33.7%	32.9%	34.8%	37.7%	
ROCE ⁹	16.2%	17.2%	16.1%	17.0%	17.1%	
Equity ratio ¹⁰	63.7%	63.7%	68.0%	68.9%	66.9%	
Debt ratio ¹¹	19.5%	16.4%	12.7%	10.1%	12.8%	
Per share data¹² (yen and U.S. dollars)						
Basic and diluted earnings per share	¥ 15,771	¥ 13,491	¥ 10,396	¥ 11,391	¥ 11,172	\$ 112.67
Shareholders' equity per share	84,455	91,109	95,457	100,321	103,966	1,048.57
Cash dividends declared per share ¹³	2,000	4,000	4,000	4,800	4,800	48.41

1 Translations of the Japanese yen amounts into U.S. dollars are included solely for the convenience of readers by using the noon buying rate in New York City for cable transfers in foreign currencies as certified for customs purposes by the Federal Reserve Bank of New York on March 31, 2009, which was ¥99.15 to U.S.\$1.00.

2 Total debt = Short-term borrowings + Current portion of long-term debt + Long-term debt

3 Free cash flows = Net cash provided by operating activities + Net cash used in investing activities

4 Irregular factors represent the effects of uncollected revenues due to bank closure at the end of periods. Changes in investments for cash management purposes were derived from purchases, redemption at maturity and sales of financial instruments held for cash management purposes with original maturities of longer than three months. For the reconciliations of these Non-GAAP financial measures, see page 115.

5 Capital expenditures are calculated on an accrual basis for the purchases of property, plant and equipment, and intangible and other assets.

6 ROCE ratios are calculated using the simple average of the applicable year-end balance sheet figures.

7 Operating income margin = Operating income / Operating revenues

8 EBITDA = Operating income + Depreciation and amortization + Losses on sale or disposal of property, plant and equipment

EBITDA margin = EBITDA / Total operating revenues. For the reconciliations of these Non-GAAP financial measures, see page 115.

9 ROCE (Return on capital employed) = Operating income / (Shareholders' equity + Total debt)

10 Equity ratio = Total shareholders' equity / Total assets

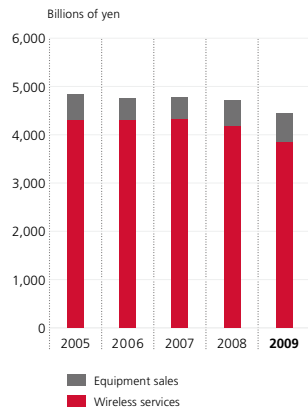
11 Debt ratio = Total debt / (Shareholders' equity + Total debt)

12 In the calculation of per share data, treasury stocks are not included in the number of outstanding shares during or at the end of the year.

13 Cash dividends declared per share are presented in the fiscal year to which each record date for the dividends belongs.

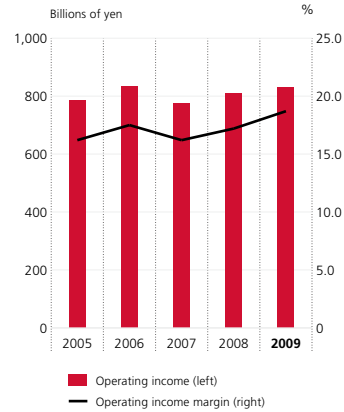
Operating Revenues

Years ended March 31



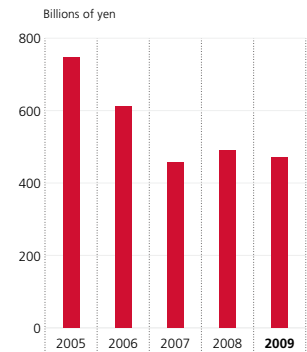
Operating Income and Operating Income Margin

Years ended March 31



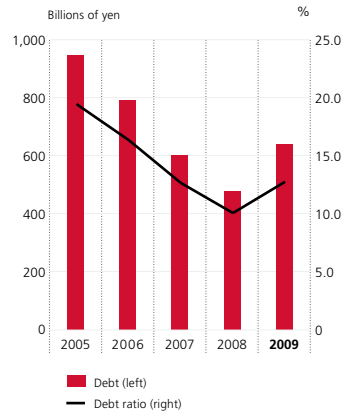
Net Income

Years ended March 31



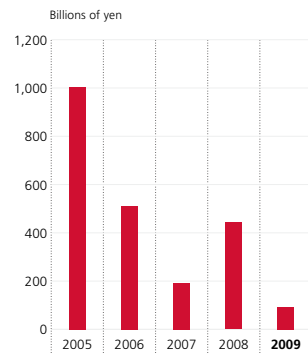
Debt and Debt Ratio

Years ended March 31



Adjusted Free Cash Flows*

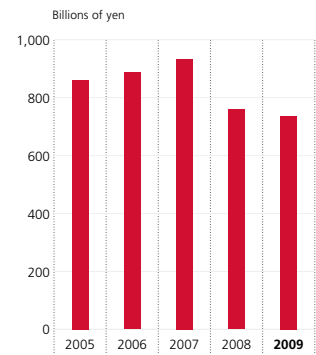
Years ended March 31



* Excluding irregular factors and changes in investments for cash management purposes.

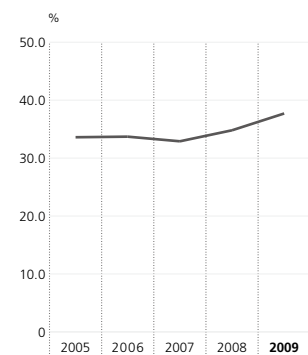
Capital Expenditures

Years ended March 31



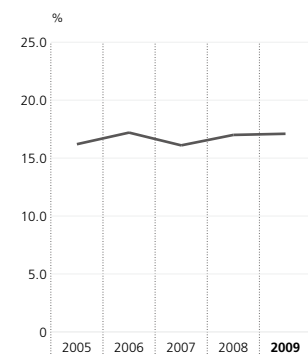
EBITDA Margin

Years ended March 31



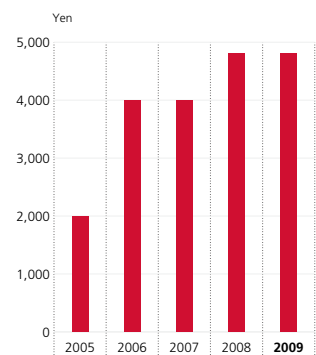
ROCE

Years ended March 31



Dividends per Share*

Years ended March 31



* Dividends in the fiscal year to which each record date for the dividends belongs.